

Morgan Stanley Global Chemicals and Agricultural Conference

Boston, MA

November 15, 2016



Forward-Looking Statements



This communication includes forward-looking statements. These statements relate to analyses and other information that are based on management's beliefs, certain assumptions made by management, forecasts of future results, and current expectations, estimates and projections about the markets and economy in which we and our various segments operate. These statements may include statements regarding our recent acquisition of the U.S. chlor alkali and downstream derivatives businesses (the "Acquired Business"), the expected benefits and synergies of the transaction, and future opportunities for the combined company following the transaction. The statements contained in this communication that are not statements of historical fact may include forward-looking statements that involve a number of risks and uncertainties.

We have used the words "anticipate," "intend," "may," "expect," "believe," "should," "plan," "project," "estimate," "forecast," "optimistic," and variations of such words and similar expressions in this communication to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control.

Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to: factors relating to the possibility that Olin may be unable to achieve expected synergies and operating efficiencies in connection with the transaction within the expected time-frames or at all; the integration of the acquired chlorine products businesses being more difficult, time-consuming or costly than expected; the effect of any changes resulting from the transaction in customer, supplier and other business relationships; general market perception of the transaction; exposure to lawsuits and contingencies associated with the acquired chlorine products business; the ability to attract and retain key personnel; prevailing market conditions; changes in economic and financial conditions of our chlorine products business; uncertainties and matters beyond the control of management; and the other risks detailed in Olin's Form 10-K for the fiscal year ended December 31, 2015 and Olin's Form 10-Q for the quarter ended September 30, 2016. The forward-looking statements should be considered in light of these factors. In addition, other risks and uncertainties not presently known to Olin or that Olin considers immaterial could affect the accuracy of our forward-looking statements. The reader is cautioned not to rely unduly on these forward-looking statements. Olin undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

In addition to U.S. GAAP financial measures, this presentation includes certain non-GAAP financial measures including Adjusted EBITDA. These non-GAAP measures are in addition to, not a substitute for or superior to, measures for financial performance prepared in accordance with U.S. GAAP. Definitions of these measures and reconciliation of GAAP to non-GAAP measures are provided in the appendix to this presentation.

Company Overview



Olin Corporation

YTD 2016

Revenue: \$ 4,165

Adjusted EBITDA: \$ 617

Chlor Alkali Products and Vinyls

YTD 2016

Revenue: \$ 2,217

Adj. EBITDA: \$ 475

Ероху

YTD 2016

Revenue: \$ 1,380

Adj. EBITDA: \$ 86

Winchester

YTD 2016

Revenue: \$ 568

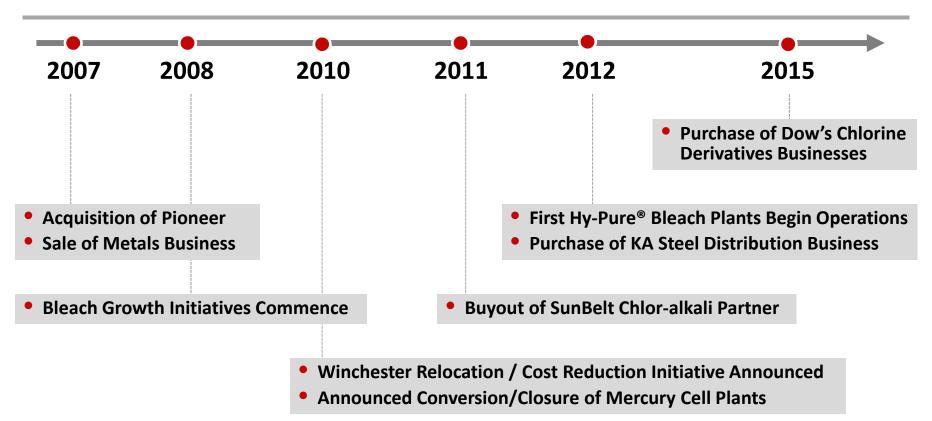
Adj. EBITDA: \$ 110

All financial data are for the nine months ended September 30, 2016. Data are presented in millions of U.S. dollars. Additional information is available at www.olin.com.

^{1:} Olin's definition of "Adjusted EBITDA" (earnings before interest, taxes, depreciation and amortization) is net (loss) income plus an add-back for depreciation and amortization, interest expense (income), income tax expense (benefit), other expense (income), restructuring charges, acquisition-related costs, fair-value inventory purchase accounting adjustment and other certain non-recurring items

Strategic Actions to Create Today's Olin





Leading Chlor Alkali Assets

Leading Winchester Business

Creates Unparalleled Scale, Geographic Reach, and Product Diversity





#1 Global

- Chlor alkali producer
- Seller of membrane grade caustic soda
- Supplier of epoxy materials
- Seller of chlorinated organics



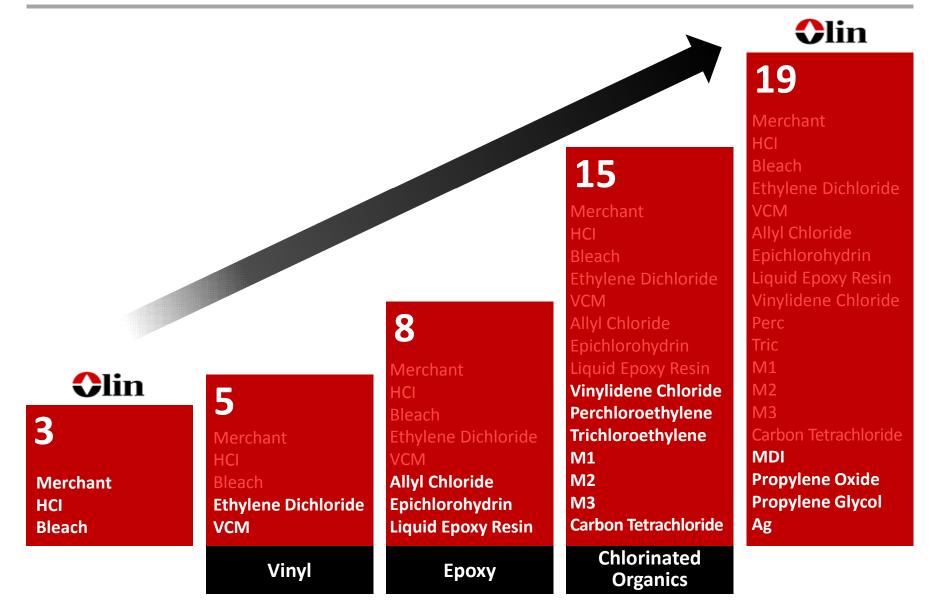
#1 North American

- Seller of chlorine
- Seller of industrial bleach
- Seller of on-purpose hydrochloric acid

Olin is the Leading Chlor Alkali Supplier Globally

Significantly Expanded Chlorine Use Diversity





Multi-Year View on Caustic Soda



North American chlor alkali capacity reductions

No major North American chlor alkali capacity additions announced

European mercury cell chlor alkali production sunset by the end of 2017

Increasing North American caustic exports

Growing internal caustic soda consumption in China coupled with lower vinyls demand is limiting caustic soda exports from China

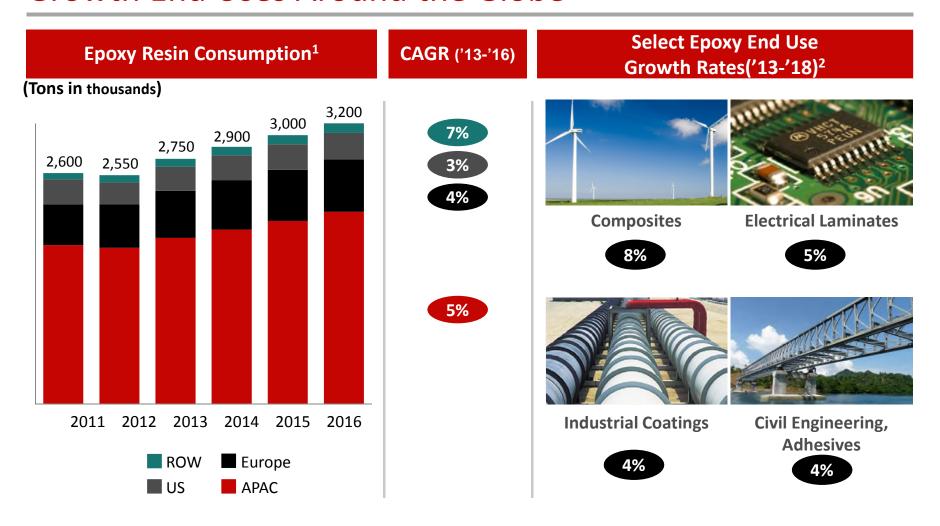
Annual EBITDA Sensitivity



Product Price Change EBITDA Impact \$10 million \$10/ton Chlorine \$30 million \$10/ton Caustic \$20 million \$.01/pound **EDC**

Epoxy has Access to Attractive High Growth End Uses Around the Globe





Source: IHS Chemical Epoxy Resins CEH report

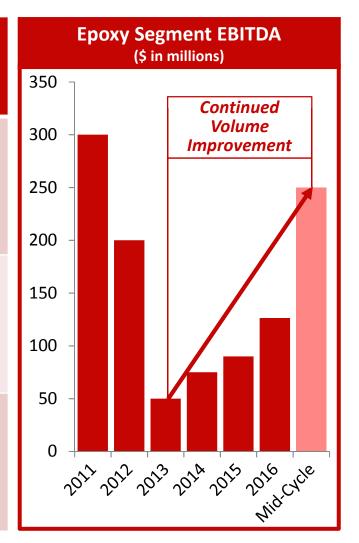
^{1:} Liquid resins and SERs

^{2:} Only includes US, Western Europe, Japan and China

Epoxy Priorities for Success



	Upstream	Midstream	Downstream
Continue driving productivity and cost improvements			
Utilize advantaged cost position to outgrow the market ("Sell out")			
Upgrade mix to improve margin ("Sell up")	N/A		



Upside Potential through Significant Realizable Synergies



	Synergies Breakdown (\$ in millions)	2016	2017 2018		2019
Logistics & Procurement	Projected Annual Impact	60	100-110	180-200	250
Operational Efficiencies Asset Optimization	Projected Year-End Run Rate	80	135-165	230-250	250
Accessing New Segments &	Projected Annual Impact	0-5	15-25	40-50	100
Customers	Projected Year-End Run Rate	5	35-50	50	100
Capital	Projected CAPEX and Investments	205	30	20	0
Investment	Projected Cash Integration & Restructuring Costs	70	35	35	20

Winchester



	Hunte	ers & Recreational Sl	nooters			
Products	Retail	Distributors	Mass Merchants	Law Enforcement	Military	Industrial
Rifle	✓	✓	✓	✓	✓	N/A
Handgun	✓	✓	✓	✓	✓	N/A
Rimfire	✓	✓	✓	✓	✓	✓
Shotshell	✓	✓	✓	✓	✓	✓
Components	✓	✓	✓	✓	✓	✓

Brands











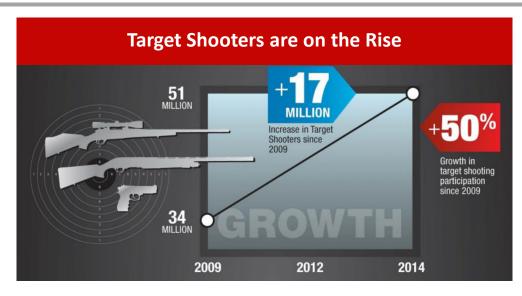


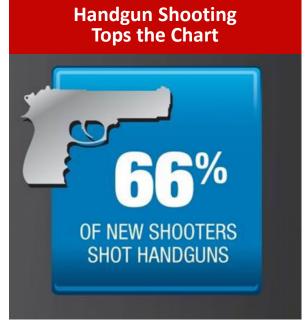




Favorable Industry Trends: Growing Target Shooting Participation





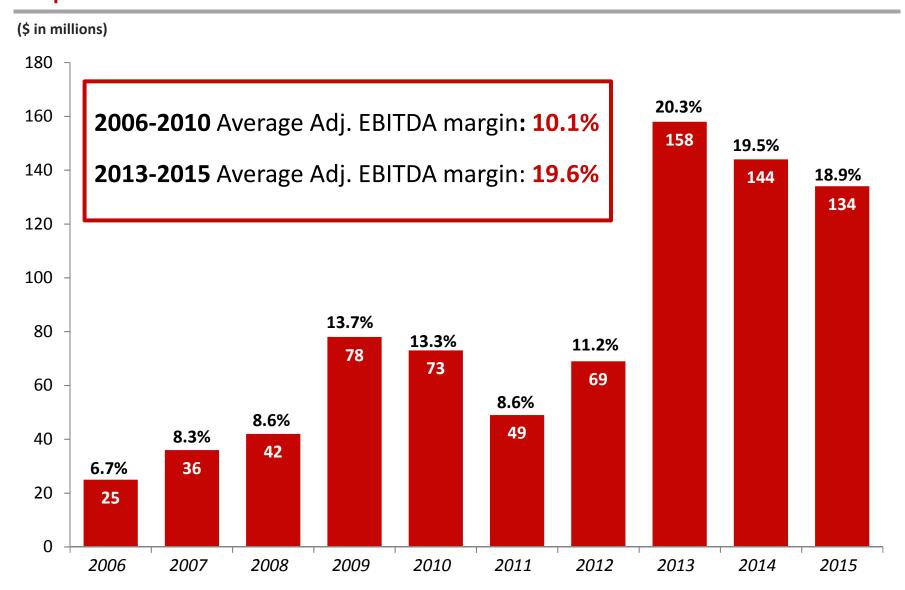






Winchester Adjusted EBITDA Margin Improvement

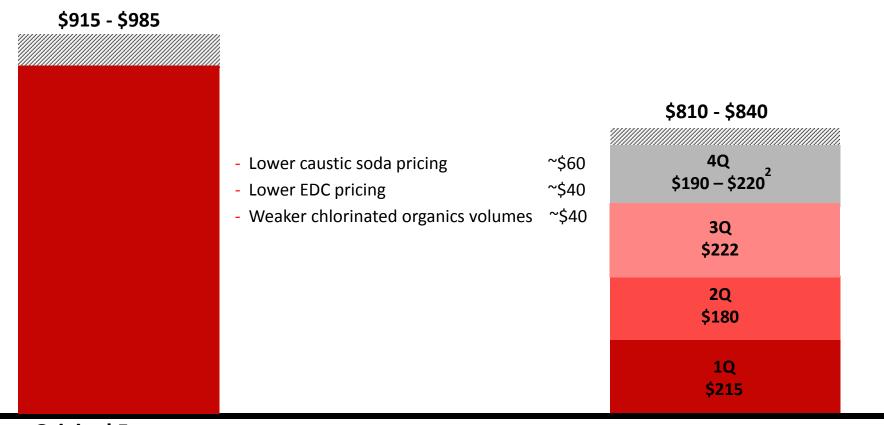




Full Year 2016 Adjusted EBITDA¹







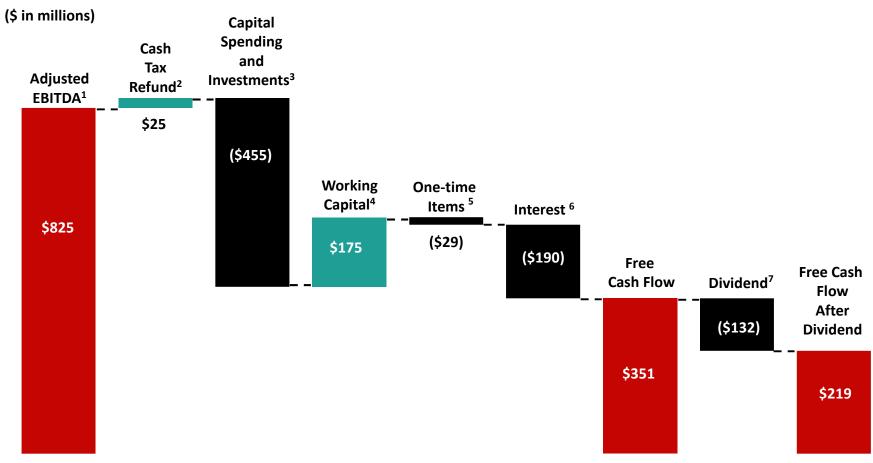
Original Forecast Current Forecast

^{1:} Olin's definition of "Adjusted EBITDA" (earnings before interest, taxes, depreciation and amortization) is net (loss) income plus an add-back for depreciation and amortization, interest expense (income), income tax expense (benefit), other expense (income), restructuring charges, acquisition-related costs, fair-value inventory purchase accounting adjustment and other certain non-recurring items

^{2:} Olin anticipates fourth quarter net income (loss) in the range of (\$10) million to \$10 million, or (\$0.05) to \$0.05 per diluted share

2016 Cash Flow Forecast





- 1: Mid-point of Olin's estimated Adjusted EBITDA range of \$810 to \$840 million for full year 2016
- 2: Estimated using the mid-point of the cash tax rate of 25% to 30% and the benefits from the 2015 NOL carryforward and tax refunds
- 3: Represents the mid-point of management's annual capital spending estimate range of \$270 to \$290 million which includes \$30 million of synergy capital and \$175 million of investments for additional low cost electricity. The investments improve the manufacturing flexibility at the Freeport, TX and Plaquemine, LA facilities, reduce overall electricity costs and accelerate the realization of cost synergies available from the Acquired Business
- 4: Net working capital reduction includes a program to accelerate the collection of receivables
- 5: One-time items include integration expenses and cash restructuring charges of \$80 million, partially offset by insurance recovery (\$11 million) and railcar sale/leaseback (\$40 million)
- 6: Calculated based on Olin's capital structure, mandatory debt repayments and assuming current interest rates
- 7: Calculated based on 165 million shares outstanding and an annual dividend rate of \$0.80 per share

Adjusted EBITDA Potential: Mid-Cycle





Chlor Alkali Mid-Cycle

EDC Price Recovery

Continued Epoxy Improvement

Synergies

FY 2016 Forecast

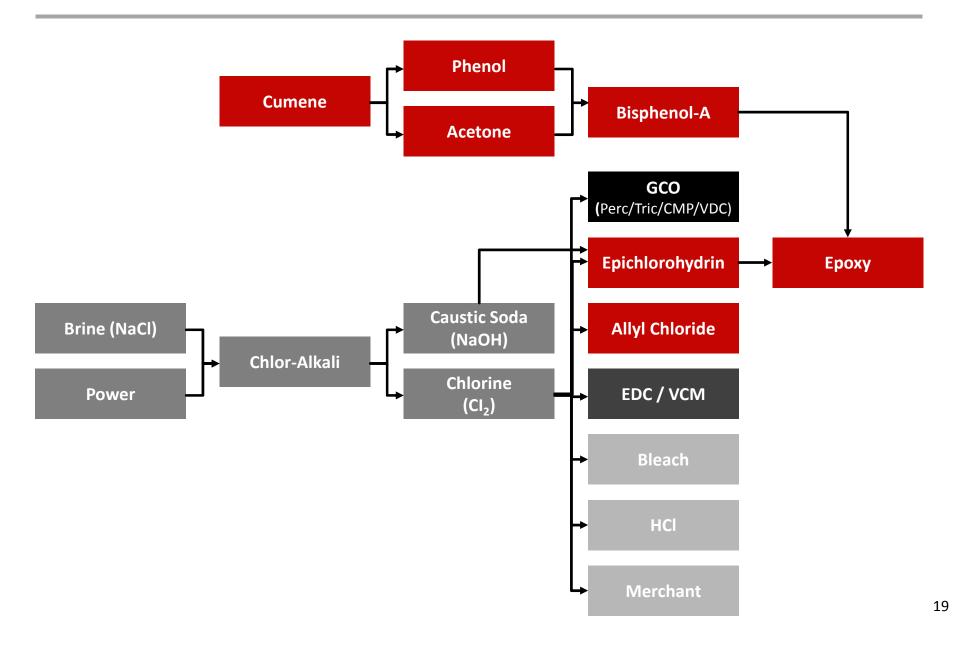
\$810 - \$840 million

Appendix



The Chlorine Envelope





Chlor Alkali Products and Vinyls **Segment Performance**



	3Q16	2Q16	ΔQ/Q
Sales	\$779.4	\$733.0	6.3%
Adjusted EBITDA	\$160.0	\$134.1	19.3%

(\$ in millions)

- 3Q16 Performance
 - Higher caustic pricing and volumes
 - Increased raw materials costs associated with natural gas and purchased ethylene
 - Lower maintenance outage costs
- 4Q16 outlook is expected to be slightly lower as compared to 3Q16
 - Expected improvement in caustic soda domestic and export pricing
 - Expected seasonally lower volumes
 - Expected increase in raw materials costs associated with natural gas and purchased ethylene

Chlor Alkali Products and Vinyls Pricing and Volume Comparisons



Volume Comparison

3Q16 versus 3Q15 **2Q16 Chlorine Caustic Soda** N/A N/A **EDC Bleach** HCI **Chlorinated** N/A **Organics**

Pricing Comparison

	3Q16 ·	versus
	3Q15	2Q16
Chlorine		
Caustic Soda	\iff	1
EDC	N/A	\iff
Bleach	\iff	
HCI	1	\searrow
Chlorinated Organics	N/A	$ \Longleftrightarrow $

Olin Caustic Soda Price Realization



Fundamental Principle

 A \$10 per ton change in <u>Olin's</u> caustic soda selling price changes annual Adjusted EBITDA by approximately \$30 million

Export Sales

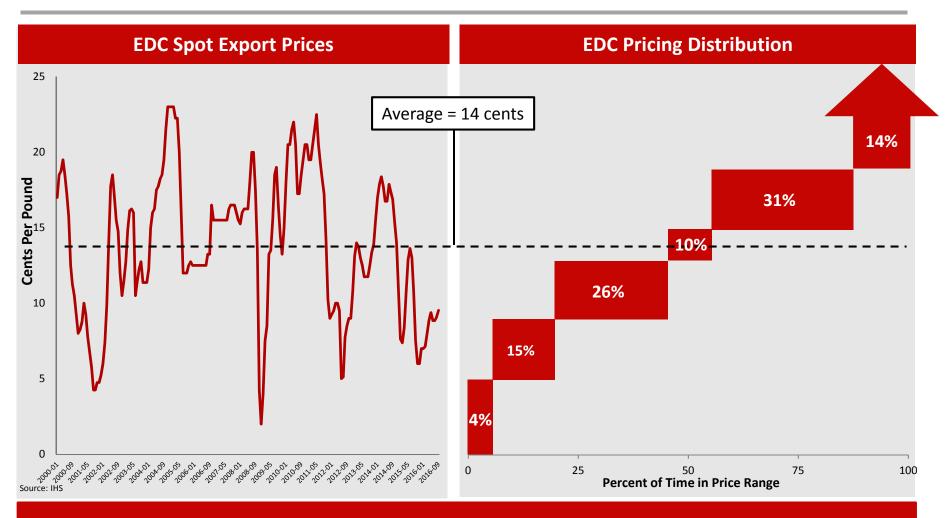
- Sold on a combination of negotiated sales and export index price
- Changes in export index prices are typically realized on a 30 to 90 day lag
- Realization of index price changes are typically 80% to 100%

Domestic Sales

- A significant portion of domestic sales are linked to index prices
- Index price changes typically occur 30 to 90 days post our price nomination
- Depending on market conditions 30% to 70% of index price changes are realized
- Overall price realization lags index price changes by 30 to 120 days

EDC Pricing History 2000 – September 2016





- A \$0.01 change in Olin's EDC sales price changes annual Adjusted EBITDA by \$20 million
- Current index EDC prices are in the bottom 19% of actual prices over the past 15.75 years

Global Chlorinated Organics Value Proposition



- Sales of value-added products
 - Differentiated product, service or market position
 - Global footprint
- Upgrade byproducts into low cost raw materials
 - Recover HCl
 - Recycle RCIs from Olin businesses and Dow and avoid disposal costs
- Generate Caustic Soda sales
 - Unbalanced user of chlorine
 - Use low-cost chlorine and channel expertise to liberate caustic

Epoxy Segment Performance



	3Q16	2Q16	ΔQ/Q
Sales	\$470.1	\$450.0	4.5%
Adjusted EBITDA	\$32.9	\$23.0	43.0%

(\$ in millions)

- 3Q16 Performance
 - Higher volumes and increased pricing
 - Higher raw materials input costs associated with benzene and propylene
 - Lower maintenance outage costs
- 4Q16 outlook is expected to be similar as compared to 3Q16
 - Expected higher pricing, but seasonally lower volumes
 - Expected lower maintenance outage costs
 - Expected higher raw materials costs associated with benzene and propylene

Winchester **Segment Performance**



	3Q16	2Q16	Δ Q/Q
Sales	\$203.2	\$181.0	12.3%
Adjusted EBITDA	\$40.7	\$35.7	14.0%

(\$ in millions)

- 3Q16 Performance
 - Higher volumes driven by seasonally stronger demand
 - Results sequentially stronger than Q216 and improved over 3Q15
- 4Q16 outlook expect lower earnings sequentially from seasonally strong Q3 demand, but forecast the quarter to improve over Q415 results
- Full year 2016 earnings are expected to exceed full year 2015 results
- Expect favorable trends in NICS background checks to continue

Corporate & Other



	3Q16	2Q16
(\$ in millions)		
Pension Income	\$15.4	\$12.6
Environmental Expense	\$(0.4)	\$(2.4)
Other Corporate and Unallocated Costs	\$(28.2)	\$(23.9)
Restructuring Charges	\$(5.2)	\$(8.2)
Acquisition-related Costs	\$(13.1)	\$(16.3)

- Corporate and other unallocated costs are consistent with our full year 2016 expectations that levels will be higher than the full year 2015 due to the build out of our corporate capabilities since the acquisition
- Corporate and other unallocated costs are higher in 3Q16 due to higher legal and litigation costs partially
 offset by decreased management incentive compensation costs, which includes mark-to-market
 adjustments on stock-based compensation
- Restructuring charges are primarily related to the closure of 433,000 tons of chlor alkali capacity
- Acquisition-related costs were associated with our integration of the Acquired Business

Guidance Assumptions



	Full Year 2016 Forecast	Key Elements
(\$ in millions)		
Capital Spending	\$250 to \$290	Maintenance level of capital spending of \$225M to \$275M annually
Synergy Capital & Investments	\$205	Synergy projects include chlorine loading, bleach capacity and low cost power investments
Total	\$455 to \$495	
Depreciation & Amortization	\$355 to \$375	
Fair Value Step up of D&A	\$160	Property, plant and equipment and intangible assets fair value step up of approximately \$2.5B – final valuation not yet complete
Total	\$515 to \$535	
Book Effective Tax Rate	Not Meaningful	Expect significant variations in the customary relationship between tax expense and pretax income due to lower levels of pretax income and favorable book/tax permanent differences
Cash Tax Rate	\$25 Refund (Normalized 25% to 30%)	2016 cash tax refund utilizes the benefits of NOL carry forwards from 2015 and income tax refunds

Advantaged Ethylene Arrangement



- A series of three supply agreements with Dow
- Pipeline supply without operating or start-up risk
- Producer economics

Tranche	Effective Date	Annual Volume (short-tons)	Cost (millions)
#1	Acquired at closing	Up to 180,000	\$433*
#2	Available ~ 2H 2017	Up to 160,000	~\$210
#3	Available ~ 4Q 2020	Up to 300,000	\$425-\$465

^{*} Includes option payments for Tranches #2 and #3

Non-GAAP Financial Measures – Adjusted EBITDA (a)



Olin's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net income (loss) plus an add-back for depreciation and amortization, interest expense (income), income tax expense (benefit), other expense (income), restructuring charges, acquisition-related costs and certain other non-recurring items. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors as a supplemental financial measure to assess the financial performance of our assets without regard to financing methods, capital structures, taxes, or historical cost basis. The use of non-GAAP financial measures is not intended to replace any measures of performance determined in accordance with GAAP and Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies. Reconciliation of forward-looking non-GAAP financial measures to the most directly comparable GAAP financial measures are omitted from this release because Olin is unable to provide such reconciliations without the use of unreasonable efforts. This inability results from the inherent difficulty in forecasting generally and quantifying certain projected amounts that are necessary for such reconciliations. In particular, sufficient information is not available to calculate certain adjustments required for such reconciliations, including interest expense (income), income tax expense (benefit), other expense (income), restructuring charges, and acquisition-related costs. Because of our inability to calculate such adjustments, forward-looking net income guidance is also omitted from this release. We expect these adjustments to have a potentially significant impact on our future GAAP financial results.

	_		_			Months
	Three Mont				_	Ended
	Septe	ember 30,	•	June 30,	-	ember 30,
(In millions)		2016		2016		2016
Reconciliation of Net Income (Loss) to Adjusted EBITDA:						
Net Income (Loss)	\$	17.5	\$	(1.0)	\$	(21.4)
Add Back:						
Interest Expense		47.5		47.6		143.6
Interest Income		(0.5)		(0.5)		(1.3)
Income Tax Provision (Benefit)		3.8		(22.6)		(36.3)
Depreciation and Amortization		135.3		132.4		397.4
EBITDA		203.6		155.9		482.0
Add Back:						
Restructuring Charges (b)		5.2		8.2		106.2
Acquisition-related Costs (c)		13.1		16.3		39.6
Certain Non-recurring Items (d)		-		-		(11.0)
Adjusted EBITDA	\$	221.9	\$	180.4	\$	616.8

⁽a) Unaudited.

⁽b) Restructuring charges for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016 were primarily associated with the closure of 433,000 tons of chlor alkali capacity across three separate Olin locations, of which \$76.6 million was non-cash impairment charges for equipment and facilities for the nine months ended September 30, 2016.

⁽c) Acquisition-related costs for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016 were associated with our acquisition of the Acquired Business.

⁽d) Certain non-recurring items for the nine months ended September 30, 2016 included an \$11.0 million insurance recovery for property damage and business interruption related to a 2008 Henderson, NV chlor alkali facility incident.

Non-GAAP Financial Measures – Net Income (loss) from Operations per share (a)



Olin's definition of adjusted net income (loss) from operations per share is net income (loss) per share plus a per dilutive share add-back for step-up depreciation and amortization recorded in conjunction with the Acquired Business, restructuring charges, acquisition-related costs, certain other non-recurring items and the tax impact of the aforementioned adjustments. Adjusted net income (loss) from operations per share is a non-GAAP financial measure excluding certain items that we do not consider part of ongoing operations. Management believes that this supplemental financial measure is meaningful to investors as a financial performance metric which is useful to investors for comparative purposes. The use of non-GAAP financial measures is not intended to replace any measures of performance determined in accordance with GAAP and adjusted net income (loss) from operations per share presented may not be comparable to similarly titled measures of other companies.

	,	Three Mor	nths E	nded		Months nded
	•	September 30, 2016		June 30, 2016		mber 30, 2016
Reconciliation of Net Income (Loss) Per Share to Adjusted Net In	come from Operatio	ons Per Sh	are:			
Net Income (Loss) Per Share	\$	0.11	\$	(0.01)	\$	(0.13)
Add Back:						
Restructuring Charges (b)		0.03		0.05		0.64
Acquisition-related Costs (c)		0.08		0.10		0.24
Certain Non-recurring Items (d)		-		-		(0.07)
Step-Up Depreciation and Amortization (e)		0.24		0.26		0.73
Income Tax Impact (f)		(0.13)		(0.16)		(0.58)
Adjusted Net Income from Operations Per Share	\$	0.33	\$	0.24	\$	0.83

⁽a) Unaudited.

⁽b) Restructuring charges for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016 were primarily associated with the closure of 433,000 tons of chlor alkali capacity across three separate Olin locations, of which \$76.6 million was non-cash impairment charges for equipment and facilities for the nine months ended September 30, 2016.

⁽c) Acquisition-related costs for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016 were associated with our acquisition of the Acquired Business.

⁽d) Certain non-recurring items for the nine months ended September 30, 2016 included an \$11.0 million insurance recovery for property damage and business interruption related to a 2008 Henderson, NV chlor alkali facility incident.

⁽e) Step-up depreciation and amortization for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016 was associated with the increase to fair value of property, plant and equipment, acquired intangible assets and long-term supply contracts at the acquisition date related to the purchase accounting of the Acquired Business.

⁽f) The effective tax rate on the pretax adjustments from net income (loss) per share to adjusted net income from operations per share is approximately 37% for the three months ended September 30, 2016 and June 30, 2016 and for the nine months ended September 30, 2016.

Non-GAAP Financial Measures by Segment



millions)	Th	ree Mon	ths Ende	d September	30, 2	016
,	Income (loss) before Taxes		Depreciation and Amortization		Adjusted EBITDA	
Chlor Alkali Products and Vinyls	\$	53.7	\$	106.3	\$	160.0
Epoxy		10.3		22.6		32.9
Winchester		36.0		4.7		40.7
millions)		Three M	Ionths E	nded June 30	, 201	6
,	Income (loss) before Taxes		Depreciation and Amortization		Adjusted EBITDA	
Chlor Alkali Products and Vinyls	\$	30.7	\$	103.4	\$	134.1
Epoxy		-		23.0		23.0
Winchester		31.2		4.5		35.