



Third Quarter 2022 Earnings Presentation

October 27, 2022



Forward-Looking Statements

This presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to analyses and other information that are based on management's beliefs, certain assumptions made by management, forecasts of future results, and current expectations, estimates and projections about the markets and economy in which we and our various segments operate. The statements contained in this presentation that are not statements of historical fact may include forward-looking statements that involve a number of risks and uncertainties.

We use separate "outlook" sections, reference future phases of Olin's evolution, and use the words "anticipate," "intend," "may," "expect," "believe," "should," "plan," "outlook," "project," "estimate," "forecast," "optimistic," "target" and variations of such words and similar expressions in this presentation to identify such forward-looking statements. These statements include, but are not limited to, statements regarding the Company's intent to repurchase, from time to time, the Company's common stock. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control. Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements. All references to expectations and other forward-looking statements are based on expectations on October 27, 2022. Olin undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

Factors that could cause or contribute to such differences include, but are not limited to: sensitivity to economic, business and market conditions in the United States and overseas, including economic instability or a downturn in the sectors served by us; declines in average selling prices for our products and the supply/demand balance for our products, including the impact of excess industry capacity or an imbalance in demand for our chlor alkali products; unsuccessful execution of our strategic operating model, which prioritizes Electrochemical Unit (ECU) margins over sales volumes; failure to control costs and inflation impacts or failure to achieve targeted cost reductions; our reliance on a limited number of suppliers for specified feedstock and services and our reliance on third-party transportation; availability of and/or higher-than-expected costs of raw material, energy, transportation, and/or logistics; the occurrence of unexpected manufacturing interruptions and outages, including those occurring as a result of labor disruptions, production hazards and weather-related events; the failure or an interruption of our information technology systems; failure to identify, attract, develop, retain and motivate qualified employees throughout the organization; our inability to complete future acquisitions or joint venture transactions or successfully integrate them into our business; our substantial amount of indebtedness and significant debt service obligations; risks associated with our international sales and operations, including economic, political or regulatory changes; the negative impact from the COVID-19 pandemic and the global response to the pandemic, including without limitation adverse impacts in complying with governmental mandates; weak industry conditions affecting our ability to comply with the financial maintenance covenants in our senior credit facility; adverse conditions in the credit and capital markets, limiting or preventing our ability to borrow or raise capital; the effects of any declines in global equity markets on asset values and any declines in interest rates or other significant assumptions used to value the liabilities in, and funding of, our pension plans; our long-range plan assumptions not being realized causing a non-cash impairment charge of long-lived assets; changes in, or failure to comply with, legislation or government regulations or policies, including changes regarding our ability to manufacture or use certain products and changes within the international markets in which we operate; new regulations or public policy changes regarding the transportation of hazardous chemicals and the security of chemical manufacturing facilities; unexpected outcomes from legal or regulatory claims and proceedings; costs and other expenditures in excess of those projected for environmental investigation and remediation or other legal proceedings; various risks associated with our Lake City U.S. Army Ammunition Plant contract and performance under other governmental contracts; and failure to effectively manage environmental, social and governance (ESG) issues and related regulations, including climate change and sustainability and the other risks detailed in Olin's Form 10-K for the fiscal year ended December 31, 2021 and in Olin's Quarterly Reports on Form 10-Q and other reports furnished or filed with the U.S. Securities and Exchange Commission. All of our forward-looking statements should be considered in light of these factors. In addition, other risks and uncertainties not presently known to us or that we consider immaterial could affect the accuracy of our forward-looking statements. The reader is cautioned not to rely unduly on these forward-looking statements.

Non-GAAP Financial Measures

In addition to U.S. GAAP financial measures, this presentation includes certain non-GAAP financial measures including EBITDA and Adjusted EBITDA. These non-GAAP measures are in addition to, not a substitute for or superior to, measures for financial performance prepared in accordance with U.S. GAAP. Definitions of these measures and reconciliation of GAAP to non-GAAP measures are provided in the appendix to this presentation.



Results & Outlook

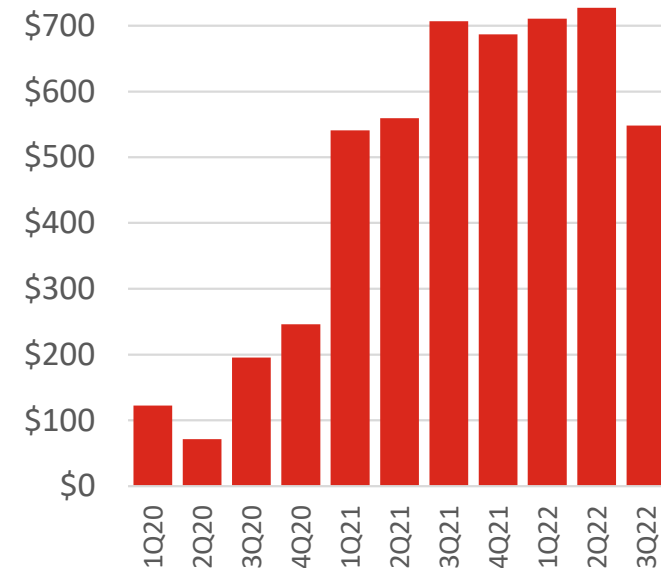
3Q22 Highlights

- Improved chlorine and caustic pricing
- Reduced EDC & Epoxy market participation resulting in a drop in the ECU PCI
- Winchester 3Q was impacted by channel fills – higher level of shooting sports participation continues
- Repurchased approximately 6% of OLN shares

4Q22 Outlook

- Chlorine and caustic pricing expected to improve
- Chlor alkali expected to be sequentially slightly lower
- Epoxy sequentially lower due to seasonality
- Winchester sequentially lower due to holiday shutdowns

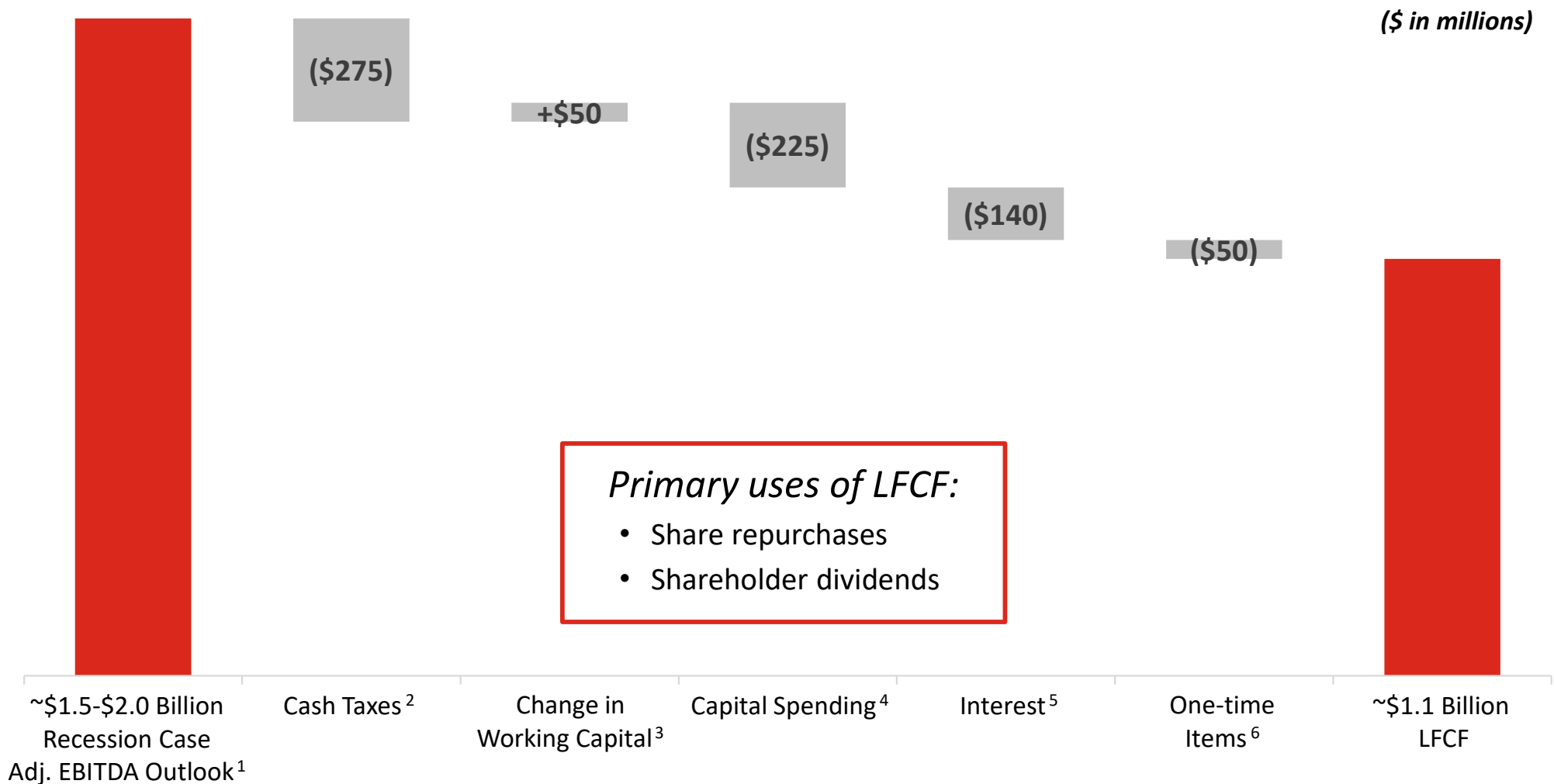
Olin Quarterly Adjusted EBITDA



Olin Recession Case Activations Continue into 2023



Recession Case Levered Free Cash Flow (LFCF) estimated to be ~\$1.1 Billion

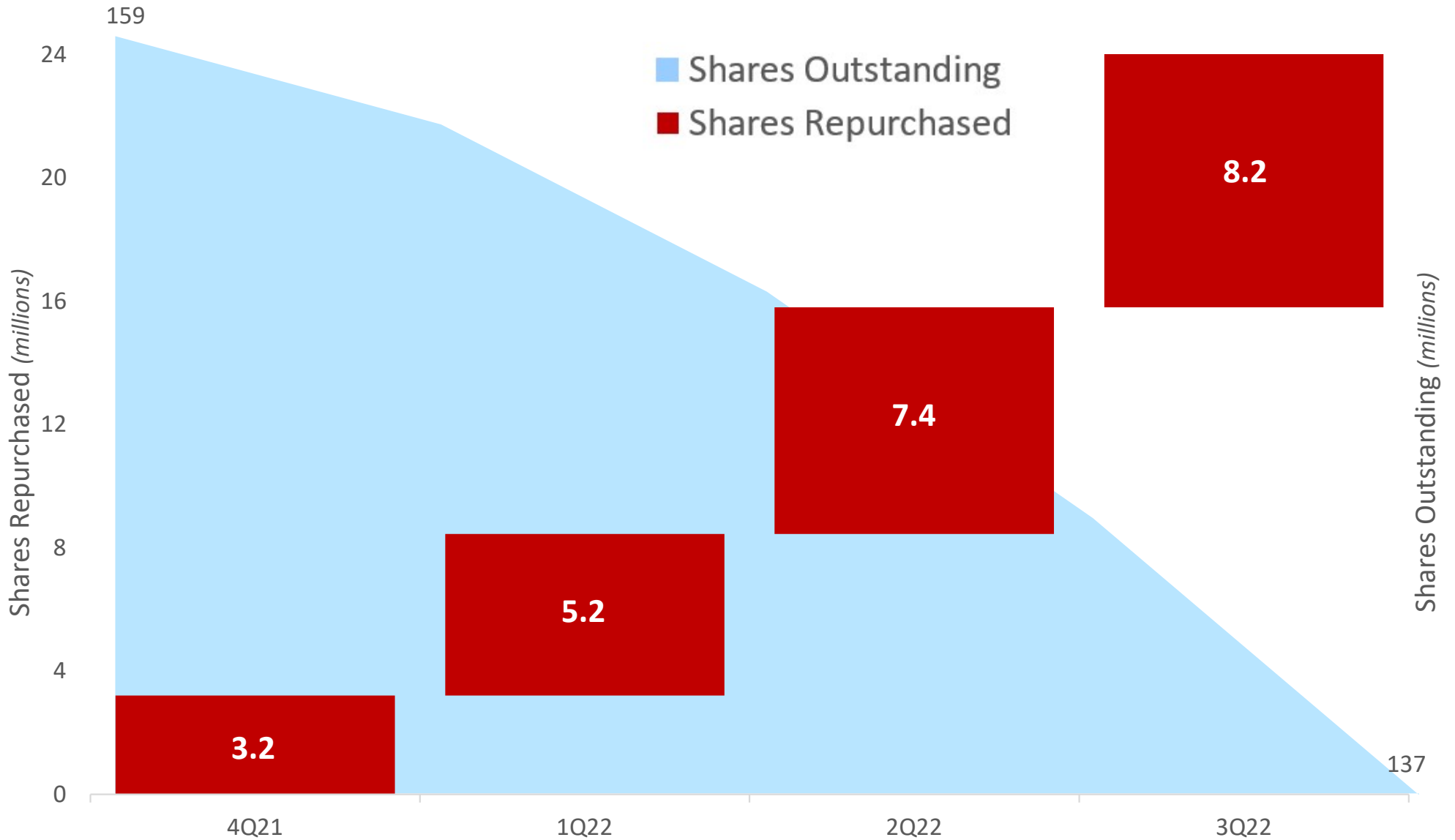


1. Estimated using the midpoint of Olin's estimated Recession-Case Adjusted EBITDA of \$1.5-\$2.0 billion.
2. Estimated using the midpoint of Olin's estimated cash tax rate of 25% to 30%.
3. Estimated decrease in working capital.
4. Estimated using the midpoint of Olin's estimated capital spending of \$200-\$250 million.
5. Estimated using the midpoint of Olin's estimated interest expense of \$135-\$145 million.
6. One-time items include cash restructuring charges.

Strong LFCF is a continuing theme for Olin during all points of the cycle



Share count reduced by 14%¹



¹ Since September 30, 2021

Net debt simultaneously reduced by 10%



Our Financial Profile is Recession-Ready

	2022 FULL YEAR	OLIN RECESSION CASE SCENARIO
LEVERED FREE CASH FLOW	<ul style="list-style-type: none"> • Successful and disruptive new commercial operating model • Capital-light growth via alliances • Focus on share repurchase as our highest-return use of cash 	<ul style="list-style-type: none"> • Meaningful cash flow generation during a recession • Disciplined capital spending • Right-sized asset base enables enhanced operating efficiency • Ability to repurchase shares through the trough
	~\$1.54 Billion¹	~\$1.1 Billion
NET DEBT/ ADJUSTED EBITDA	<ul style="list-style-type: none"> • Meaningful debt reductions accomplished • 30% variable interest debt • Enhanced Olin liquidity to \$1.5 billion in 4Q22 	<ul style="list-style-type: none"> • Investment-grade balance sheet expected to be maintained during recession • Minimal debt maturities until 2027 • Committed to move to Investment Grade credit rating
	< 0.9 times	1.2 – 1.7 times

¹ Estimated FY2022 levered free cash flow.



Appendix

ESG SCORECARD



Environmental

	2021	2020	2021 % Change from baseline ^{1, 6}	Target (year)
Climate: Olin Corporation, Global Operations				
Total Energy (Direct & Indirect) (MM GJ)	83.1	87.7	- 14% ●	
% Electricity from Renewable Energy/Low Carbon Sources ²	7.2%	6.5%	+ 22% ●	
Scope 1 CO ₂ e Emissions (Million Mt CO ₂ e) (Includes Trucking Fleet)	2.1	2.2	- 19% ●	25% Reduction in Scope 1+2 (2030)
Scope 2 CO ₂ e Emissions (Million Mt CO ₂ e)	3.6	3.8	- 15% ●	
Carbon Emissions Intensity (Mt CO ₂ e/Tons Sold)	0.445	0.452	- 10% ●	30% Reduction (2030)
Hydrogen Sold into Carbon Abatement End-Uses (Million Kg) ³	1.526	1.299	+17% ●	
Water: Olin Corporation, Global Operations				
Fresh Water Withdrawn (Billion Gallons)	58.6	68.9	- 15% ●	
Normalized Fresh Water Consumed (Gallons/Tons Sold)	716	729	+ 1% ●	
% of Manufacturing Sites Initiating a Water Management Process ²	87%	12%	+ 725% ●	100% of Sites (2022)
Tier 1 and Tier 2 Process Safety Incident Rate, Global Chemicals Only				
Tier 1 (# Release Events)	4	2	- 20% ●	
Tier 2 (# Release Events)	17	17	- 11% ●	
Tier 1 + Tier 2 PS Incident Rate (Events x 200,000/Total Hours Worked)	0.40	0.31	+ 25% ●	

Social

Safety: Olin Corporation, Global Operations (Employees & Contractors)				
Total Recordable Rate / Lost Time Incident Rates – Chemicals	0.42 / 0.19	0.32 / 0.10	- 29% ● / 0% ●	
Total Recordable Rate / Lost Time Incident Rate – Winchester	1.34 / 0.43	1.60 / 0.30	- 17% ● / - 48% ●	
Total Recordable Rate / Lost Time Incident Rate – Company Wide	0.80 / 0.29	0.66 / 0.15	- 12% ● / - 28% ●	
Employee Diversity: Scope as Noted				
Female Employment Globally (%)	25.6%	26.0%	- 2% ●	
Female in Leadership Roles ⁴ Globally (%)	27.0%	27.2%	+ 1% ●	+ 10% Growth (2025)
Minority Employment – U.S. Only (%)	29.3%	29.4%	+ 5% ●	
Minority in Leadership Roles ⁴ – U.S. Only (%)	13.2%	12.7%	+ 23% ●	
Community Care: Scope as Noted				
Olin Charitable Giving – U.S. Only (\$000)	\$672	\$325	- 32% ●	
Manufacturing Facilities with Formal Community Outreach Activity (%)	84%	84%	+ 2% ●	
Employee Paid Volunteerism ³ (Hours)	3,500	New	0% ●	40,000 hours (2025)
Manufacturing Sites Conducting Community Emergency Response Drills (%)	100%	100%	0% ●	

Gov

Board Composition & Corporate Contributions				
Board of Directors up for Re-election ⁵ (%)	100%	100%	150% ●	
Board of Directors Independence ⁵ (%)	91%	92%	1% ●	
Board of Directors Diversity – Women & Minorities ⁵ (%)	36%	31%	80% ●	
Political Contributions – PACs, Trade Association, Lobbying (% of annual sales)	0.005%	0.008%	- 38% ●	

¹ Baseline is 2018 unless otherwise noted

² Baseline 2019

³ Baseline 2020

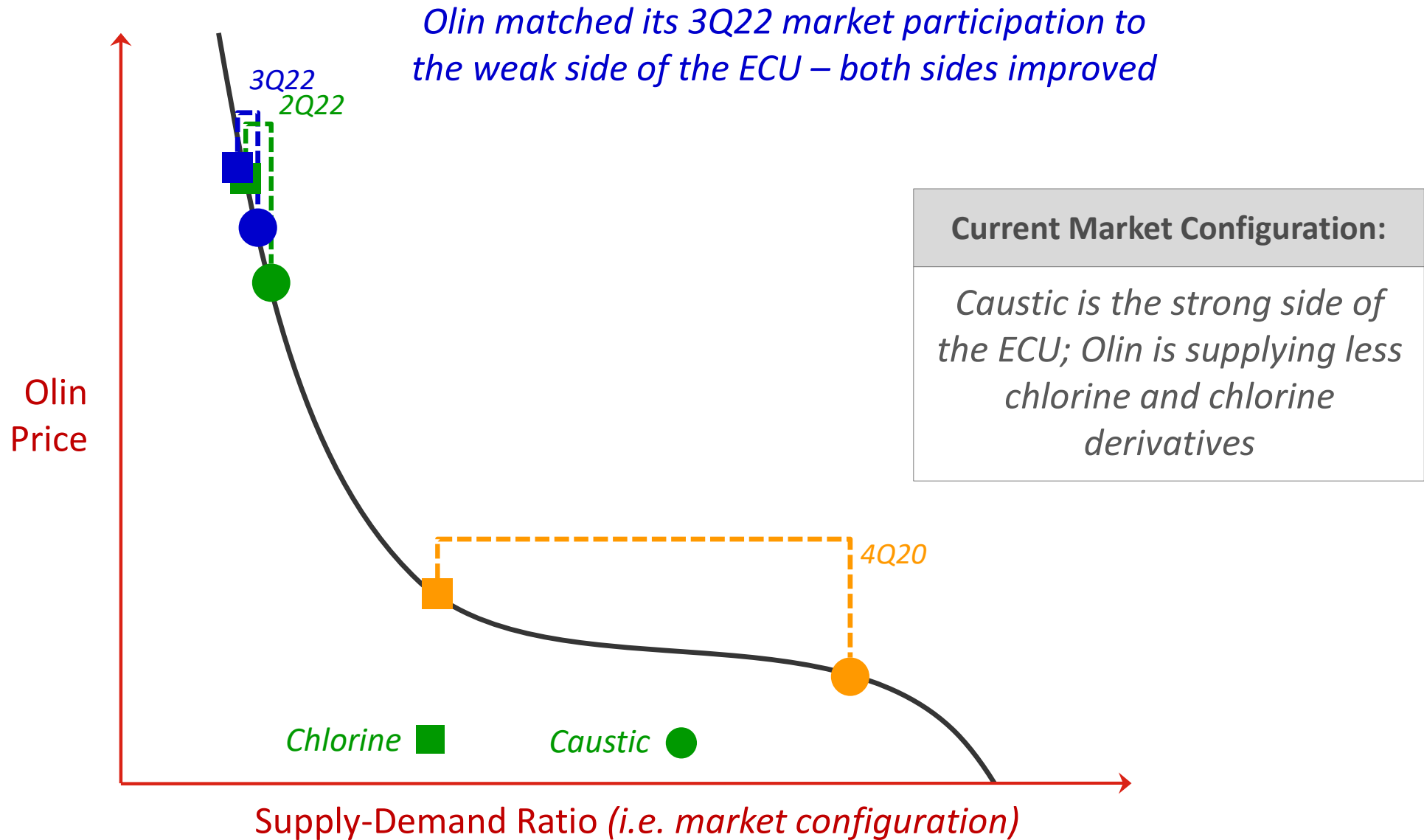
⁴ Leadership Roles = Manager, Senior Manager, Director, Senior Director, VP and Executive Officer.

⁵ Board Member Data at close of Annual Shareholder Meeting in year noted.

⁶ Olin actively reviews and updates the methodologies for calculating the metrics set forth in this report. From time to time, metrics reported for prior periods may change due to acquisitions or changes in comparability, enhanced data availability or methodological adjustments



Masters of the ECU: Set our ECU rate to optimize Olin for the forward market configuration



Optimize “Value First” – both sides of the ECU deliver more value!



Resetting the adjusted EBITDA floor in a recession scenario



VERSUS \$2.8bn

Adjusted EBITDA¹

Our Resilient Model

We can go deep, in withdrawing from poor quality markets. Holding our product values at second quarter levels, we could run all our global chemicals assets at 50% operating rates for one year.

*\$800 mm - \$1.3 B
Reduction*

**Economic
Recession-Case:
\$1.5-\$2.0B
Olin Adjusted
EBITDA**

VERSUS 2020

[\$636 mm Adjusted EBITDA]

Our Bottom-Up Build

- Merchant Cl2 pricing + \$400+ mm
- No EDC below cash cost + \$200+ mm
- Winchester + \$300+ mm
(Lake City + outdoor sports growth)
- Other structural change + \$0-\$500 mm

*\$900 mm - \$1.4 bn
Improvement*

Recession-Case Levered Free Cash Flow: \$1.0-1.2 Billion

¹ Trailing Twelve Months Adjusted EBITDA (June 30, 2022)

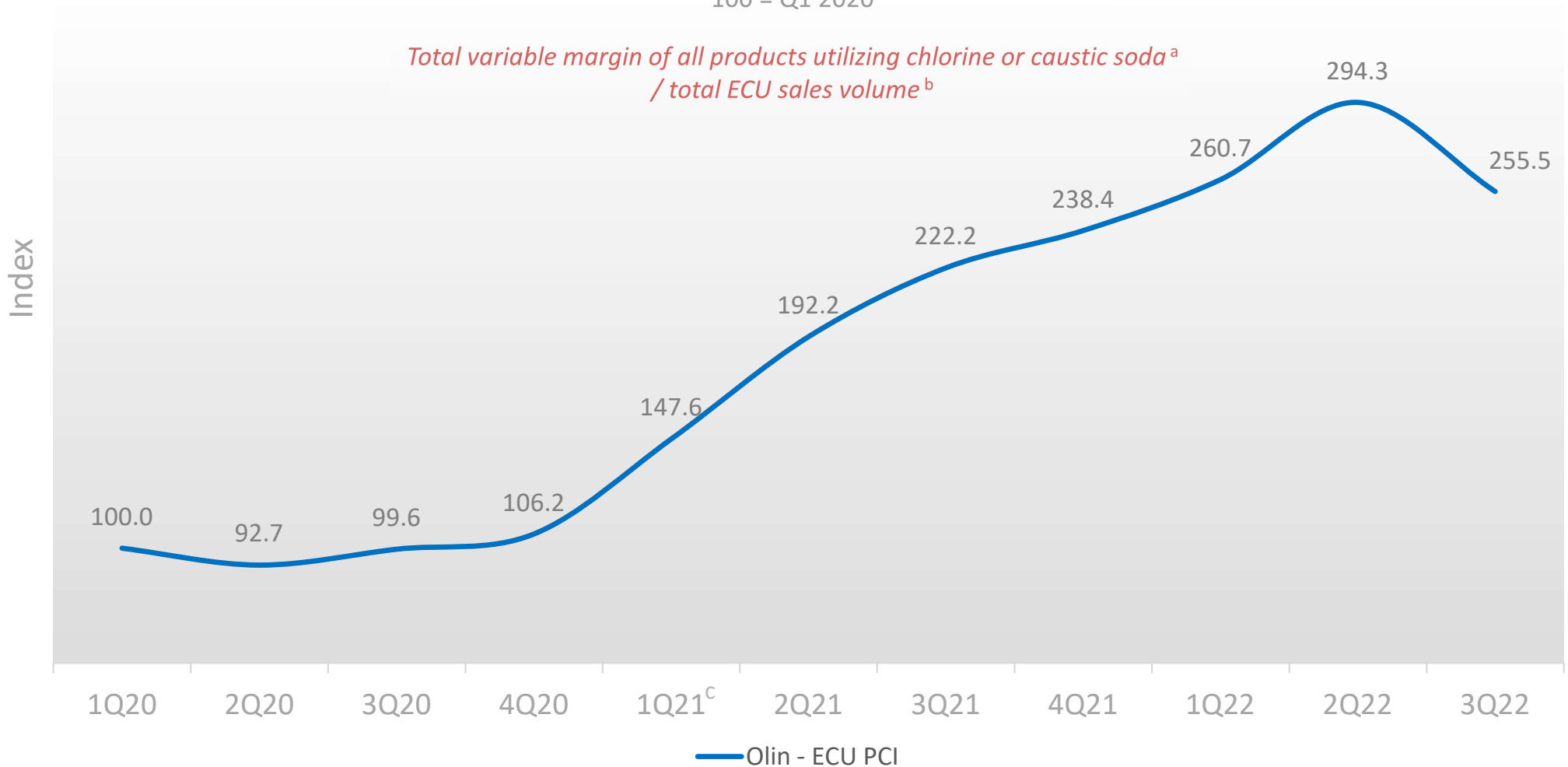


3Q22 ECU PCI

ECU Profit Contribution Index (ECU PCI)

100 = Q1 2020

*Total variable margin of all products utilizing chlorine or caustic soda^a
/ total ECU sales volume^b*



Winning model generated improvement – Olin ECU remains undervalued

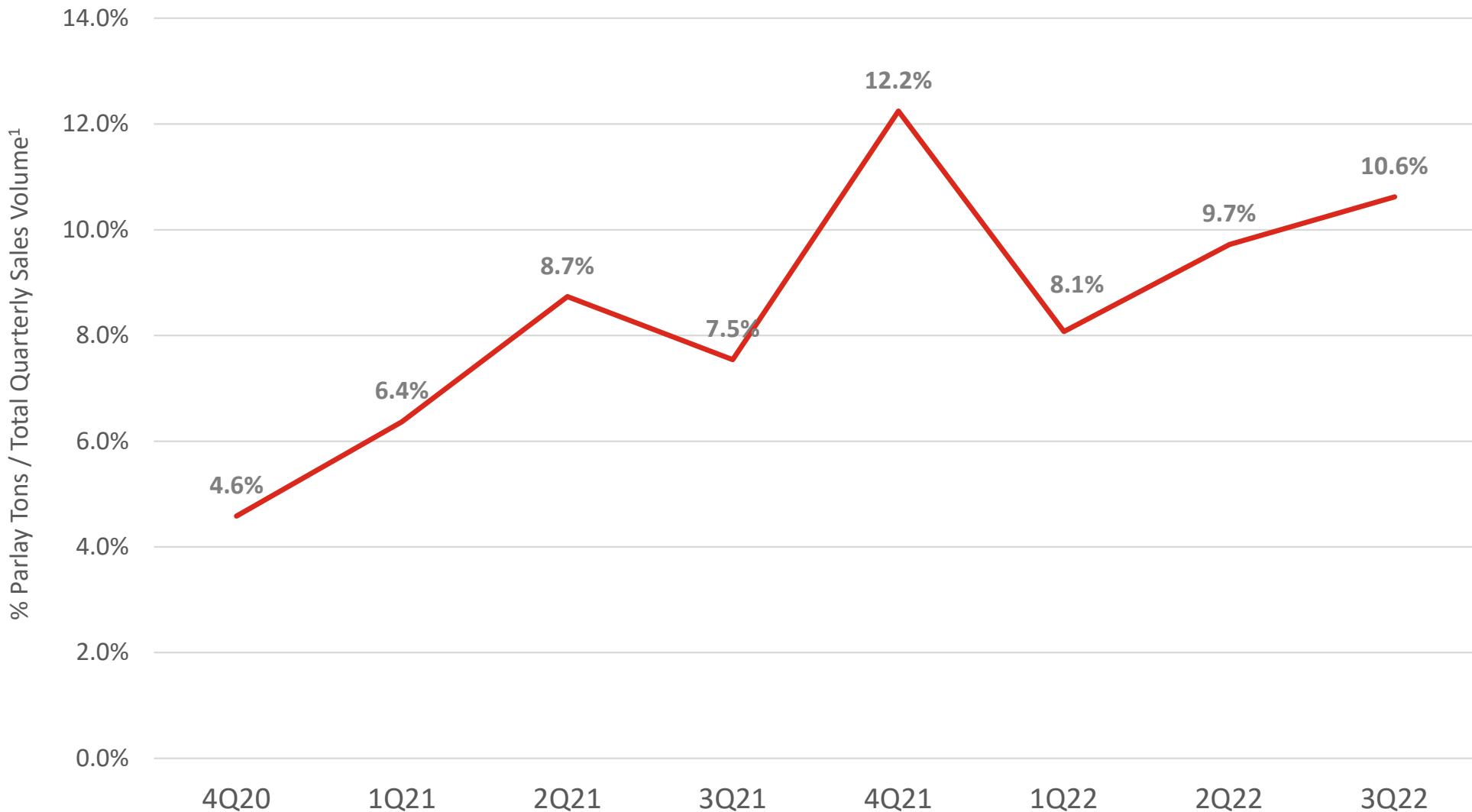
^a Includes all produced merchant chlorine, merchant caustic, chlorine containing derivatives, including: chlorinated organics, bleach, hydrochloric acid, ethylene dichloride (EDC), vinyl chloride monomer (VCM), allyl chloride, epichlorohydrin, and epoxy resins. Excludes one consumer with a cost-based, long-term supply agreement, with an initial term that expires in October 2025. Excludes one-time events.

^b Product sales volumes in the denominator are harmonized to their chlorine/caustic soda content, i.e. back to the ECU content.

^c Excludes one-time net benefits of \$99.9 million associated with Winter Storm Uri.



Parlay Volume Tracker



We purchase liquidity from the global market

¹ Includes all merchant chlorine, merchant caustic, chlorine containing derivatives, including: chlorinated organics, bleach, hydrochloric acid, ethylene dichloride (EDC), vinyl chloride monomer (VCM), allyl chloride, epichlorohydrin, and epoxy resins. Excludes one consumer with a cost-based, long-term supply agreement, with an initial term that expires in October 2025.



Sequential Olin pricing comparison

	3Q22 vs. 2Q22	Notes
Chlorine	+	Price increase announced 3Q
Caustic Soda	+	Price increases announced 3Q & 4Q
EDC	-	
Bleach	+	
HCl	+	Price increase announced 3Q
Chlorinated Organics	+	Price increase announced 3Q
Aromatics	=	
Epichlorohydrin/Allyl Chloride	=	
Epoxy Resin	=	
Ammunition	=	Price increase announced 4Q



Winchester Segment Performance

Sequential: 3Q22 vs 2Q22

- Commercial pricing flat
- Lower commercial volume
- Higher materials and operating costs

Sales
(in millions)

\$439.9 \$414.1

2Q 2022 3Q 2022

-6%

Adjusted EBITDA
(in millions)

\$125.2 \$95.1

2Q 2022 3Q 2022

-24%

Year-Over-Year: 3Q22 vs 3Q21

- Higher commodity costs
- Lower commercial volumes
- Improved commercial pricing
- Higher military and law enforcement shipments

\$400.0 \$414.1

3Q 2021 3Q 2022

+4%

\$121.0 \$95.1

3Q 2021 3Q 2022

-21%



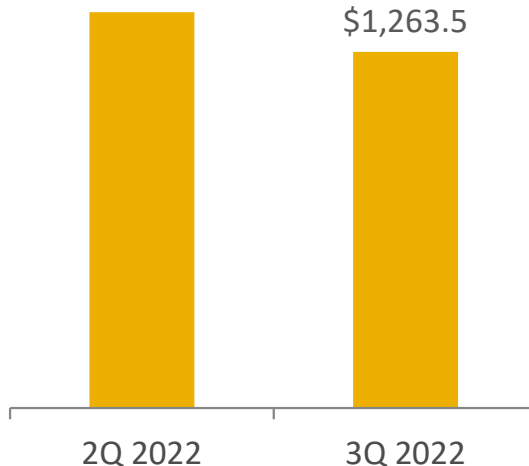
Chlor Alkali Products and Vinyls Performance

Sequential: 3Q22 vs 2Q22

- Lower volumes, focusing on value vs. volume
- Lower ECU contributions primarily EDC/VCM pricing partially offset by improved chlorine and caustic soda pricing

Sales
(in millions)

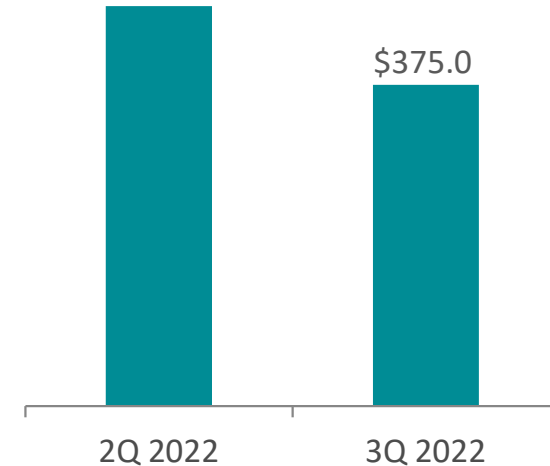
\$1,403.5
\$1,263.5



-10%

Adjusted EBITDA
(in millions)

\$466.9
\$375.0

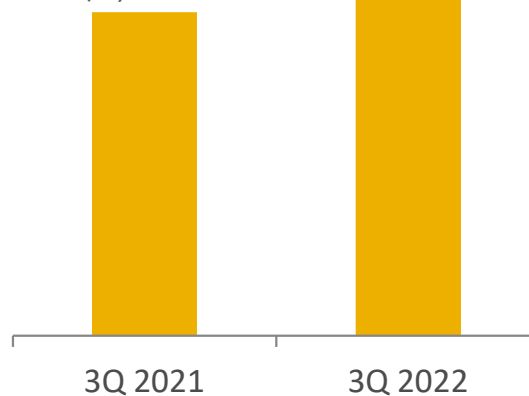


-20%

Year-Over-Year: 3Q22 vs 3Q21

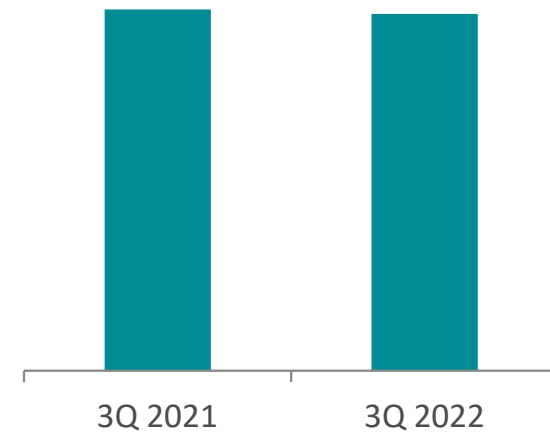
- Lower volumes, focusing on value vs. volume
- Higher raw material and operating costs – primarily natural gas and power
- Higher pricing across all products except EDC/VCM

\$1,062.4
\$1,263.5



+19%

\$379.7
\$375.0



-1%

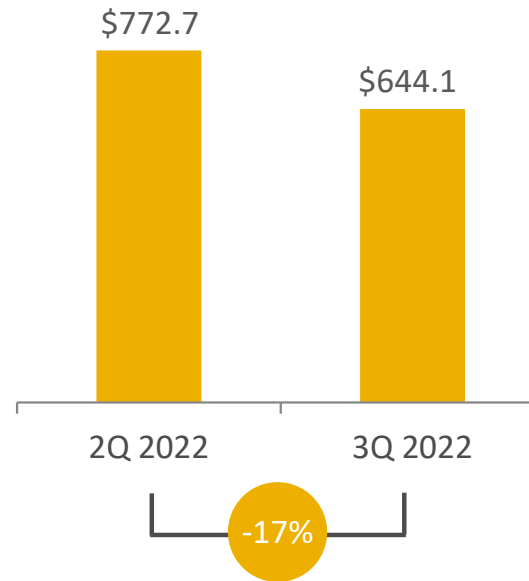


Epoxy Segment Performance

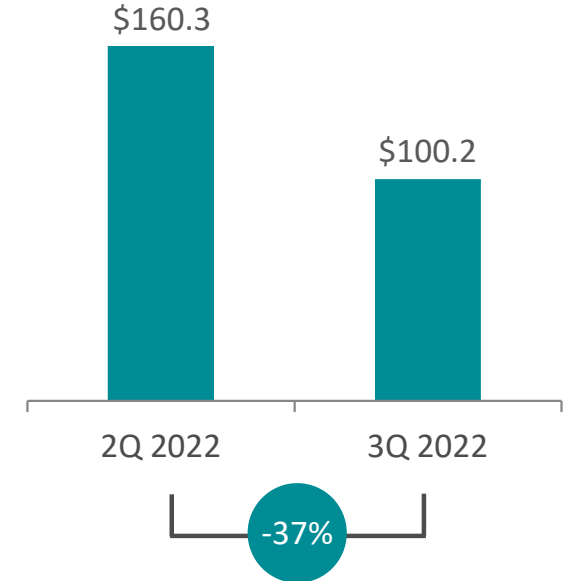
Sequential: 3Q22 vs 2Q22

- Flat epoxy resin pricing
- Lower epoxy resin volume, primarily focusing on value vs. volume
- Higher operating costs, mainly EMEA energy costs

Sales
(in millions)

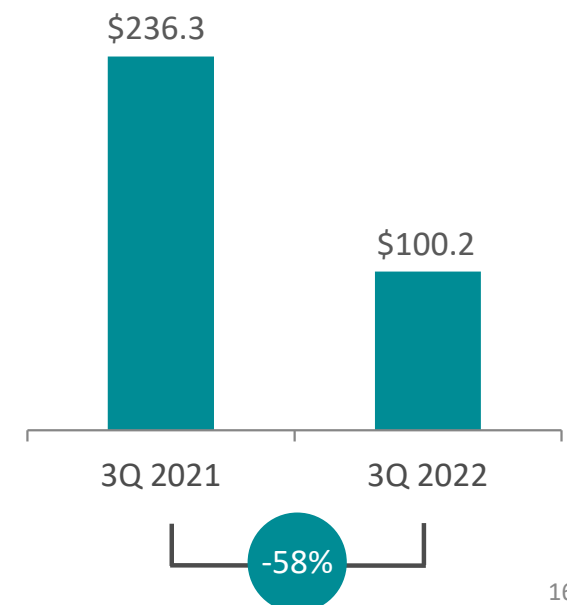
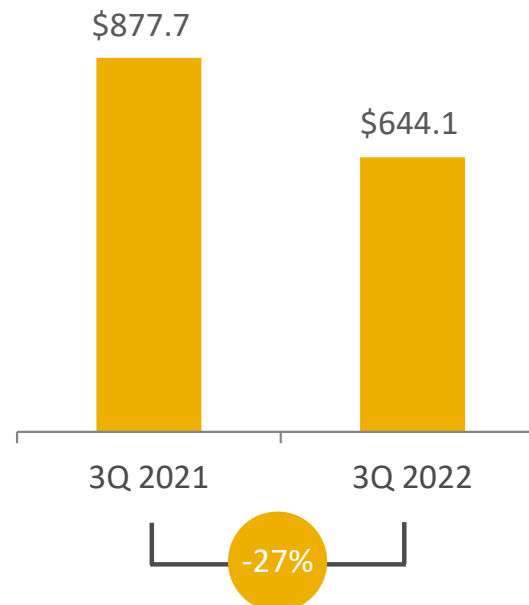


Adjusted EBITDA
(in millions)



Year-Over-Year: 3Q22 vs 3Q21

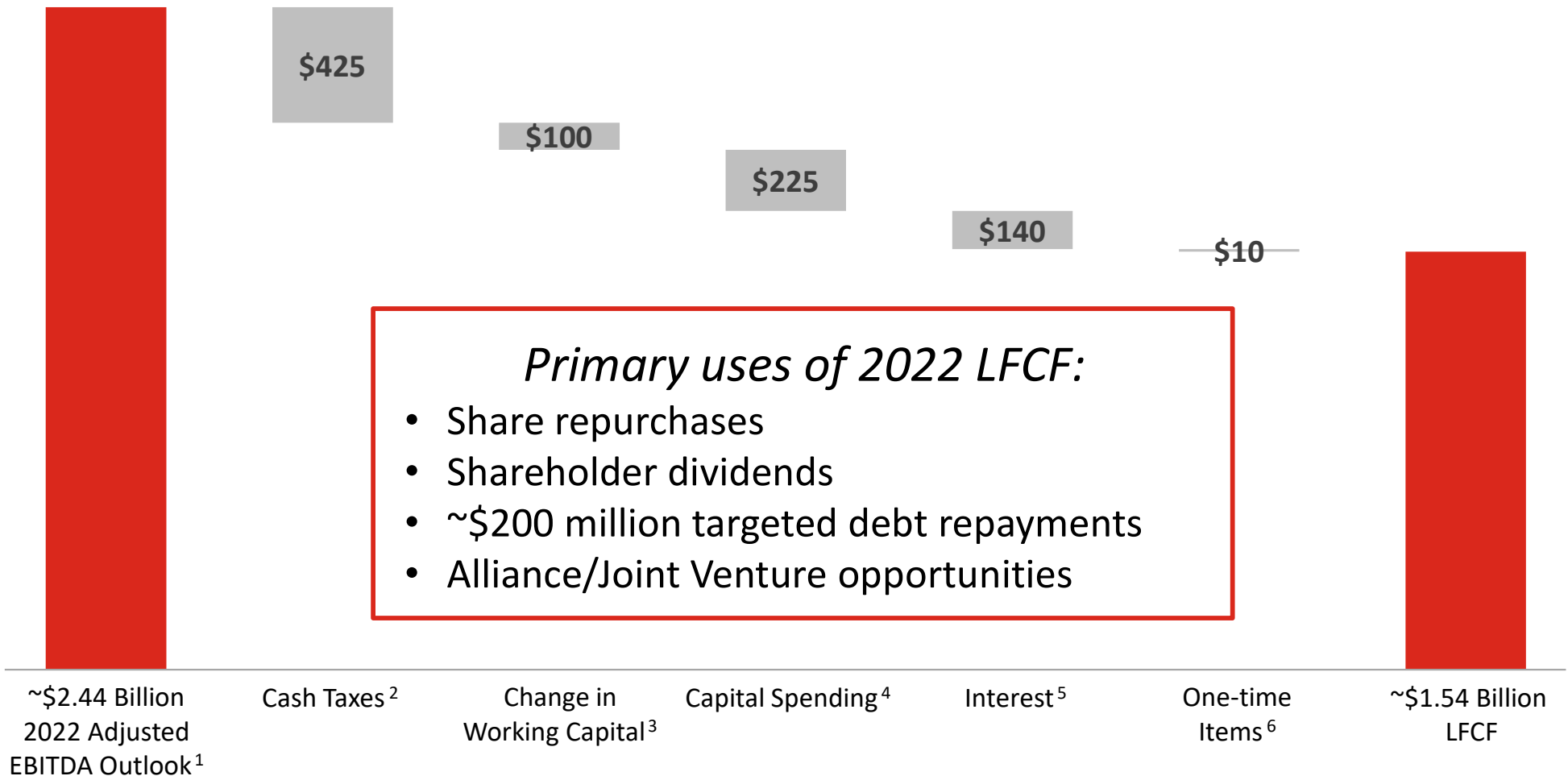
- Lower volumes, focusing on value vs. volume
- Higher operating costs, mainly EMEA energy costs
- Margin benefit from higher pricing, offset by higher benzene and propylene raw material costs





2022 Levered Free Cash Flow (LFCF) estimated to be ~\$1.54 Billion

(\$ in millions)



1. Represents Olin's September 30, 2022 YTD Adjusted EBITDA of \$1,986.0 million plus an expected fourth quarter 2022 Adjusted EBITDA to be approximately 15% to 20% lower than third quarter 2022 levels.
2. Estimated using Olin's estimated 2022 cash tax rate of ~25%.
3. Estimated increase in working capital primarily due to higher selling prices.
4. Estimated using the midpoint of Olin's estimated 2022 capital spending of \$200-\$250 million.
5. Estimated using Olin's estimated 2022 interest expense of ~\$140 million.
6. One-time items include cash restructuring charges and gains for the sale of two former manufacturing facilities

Strong LFCF is a continuing theme for Olin



Outlook: Full year 2022 modeling assumptions

(\$ in millions)

Line Item	Forecast	Key Elements
Capital Spending	\$200 to \$250	Expected to be slightly higher than 2021 levels
Depreciation & Amortization	~\$600	Expected to be slightly higher than 2021 levels
Non-operating Pension Income	~\$40	Expected to be slightly higher than 2021 income levels
Environmental Expense	~\$25	Spending and expense are expected to be similar in 2022
Other Corporate	\$120 to \$130	Expected to be comparable with 2021 levels
Restructuring and Other Costs	~\$10	2022 includes \$13.0 million of gains for the sale of two former manufacturing facilities
Interest Expense	~\$140	Due to debt reductions in 2021, expected to be lower than 2021. ~30% of debt at variable interest rates
Book Effective Tax Rate	~25%	Federal, state and foreign income taxes partially offset by favorable book/tax deductions
Cash Taxes	~25%	Forecast of cash taxes higher than 2021 due to utilization of tax loss carryforwards in 2021



Non-GAAP Financial Measures – Adjusted EBITDA ^(a)

Olin's definition of Adjusted EBITDA (Earnings before interest, taxes, depreciation, and amortization) is net income (loss) plus an add-back for depreciation and amortization, interest expense (income), income tax expense (benefit), other expense (income), restructuring charges, goodwill impairment charges and certain other non-recurring items. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors as a supplemental financial measure to assess the financial performance without regard to financing methods, capital structures, taxes or historical cost basis. The use of non-GAAP financial measures is not intended to replace any measures of performance determined in accordance with GAAP and Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies. Reconciliation of forward-looking non-GAAP financial measures to the most directly comparable GAAP financial measures are omitted from this release because Olin is unable to provide such reconciliations without the use of unreasonable efforts. This inability results from the inherent difficulty in forecasting generally and quantifying certain projected amounts that are necessary for such reconciliations. In particular, sufficient information is not available to calculate certain adjustments required for such reconciliations, including interest expense (income), income tax expense (benefit), other expense (income) and restructuring charges. Because of our inability to calculate such adjustments, forward-looking net income guidance is also omitted from this release. We expect these adjustments to have a potentially significant impact on our future GAAP financial results.

(In millions)	Three Months		Nine Months	
	Ended September 30, 2022	2021	Ended September 30, 2022	2021
Reconciliation of Net Income to Adjusted EBITDA:				
Net Income	\$ 315.2	\$ 390.7	\$ 1,130.3	\$ 990.1
Add Back:				
Interest Expense	36.0	54.0	103.4	204.4
Interest Income	(0.5)	(0.1)	(1.2)	(0.2)
Income Tax Provision	52.7	113.6	301.9	157.6
Depreciation and Amortization	149.8	145.2	450.3	432.4
EBITDA	553.2	703.4	1,984.7	1,784.3
Add Back:				
Restructuring Charges	7.6	3.6	14.3	24.5
Environmental Recoveries (b)	-	-	-	(2.2)
Certain Non-recurring Items (c)	(13.0)	-	(13.0)	-
Adjusted EBITDA	\$ 547.8	\$ 707.0	\$ 1,986.0	\$1,806.6

(a) Unaudited.

(b) Environmental recoveries for the nine months ended September 30, 2021 included insurance recoveries for costs incurred and expensed in prior periods.

(c) Certain non-recurring items for both the three and nine months ended September 30, 2022 included \$13.0 million of gains for the sale of two former manufacturing facilities.



Non-GAAP Quarterly Financial Measures by Segment ^(a)

(In millions)	Three Months Ended September 30, 2022				Three Months Ended June 30, 2022				Three Months Ended September 30, 2021			
	Income (loss) before Taxes	Reconciling Items	Depreciation and Amortization	Adjusted EBITDA	Income (loss) before Taxes	Reconciling Items	Depreciation and Amortization	Adjusted EBITDA	Income (loss) before Taxes	Reconciling Items	Depreciation and Amortization	Adjusted EBITDA
Chlor Alkali Products and Vinyls	\$ 253.9	\$ -	\$ 121.1	\$ 375.0	\$ 346.5	\$ -	\$ 120.4	\$ 466.9	\$ 263.0	\$ -	\$ 116.7	\$ 379.7
Epoxy	80.1	-	20.1	100.2	139.9	-	20.4	160.3	215.2	-	21.1	236.3
Winchester	89.0	-	6.1	95.1	119.3	-	5.9	125.2	115.3	-	5.7	121.0
	423.0	-	149.8	570.3	605.7	-	146.7	752.4	593.5	-	143.5	737.0
Corporate/Other:												
Environmental Expense	(7.4)	-	-	(7.4)	(5.0)	-	-	(5.0)	(3.6)	-	-	(3.6)
Other Corp. and Unallocated Costs	(27.5)	-	2.5	(25.0)	(35.0)	-	2.1	(32.9)	(36.8)	-	1.7	(35.1)
Restructuring Charges	(7.6)	7.6	-	-	(3.6)	3.6	-	-	(3.6)	3.6	-	-
Other Operating Income (Expense) (b)	13.0	(13.0)	-	-	3.3	-	-	3.3	(0.5)	-	-	(0.5)
Interest Expense	(36.0)	36.0	-	-	(34.5)	34.5	-	-	(54.0)	54.0	-	-
Interest Income	0.5	(0.5)	-	-	0.3	(0.3)	-	-	0.1	(0.1)	-	-
Non-operating Pension Income	9.9	-	-	9.9	9.5	-	-	9.5	9.2	-	-	9.2
Olin Corporation	\$ 367.9	\$ 30.1	\$ 149.8	\$ 547.8	\$ 540.7	\$ 37.8	\$ 148.8	\$ 727.3	\$ 504.3	\$ 57.5	\$ 145.2	\$ 707.0

- (a) Unaudited.
(b) Other operating income (expense) for the three months ended September 30, 2022 included \$13.0 million of gains for the sale of two former manufacturing facilities.



Non-GAAP YTD Financial Measures by Segment ^(a)

(In millions)	Nine Months Ended September 30, 2022				Nine Months Ended September 30, 2021			
	Income (loss) before Taxes	Reconciling Items	Depreciation and Amortization	Adjusted EBITDA	Income (loss) before Taxes	Reconciling Items	Depreciation and Amortization	Adjusted EBITDA
Chlor Alkali Products and Vinyls	\$ 929.0	\$ -	\$ 364.6	\$ 1,293.6	\$ 703.0	\$ -	\$ 347.0	\$ 1,050.0
Epoxy	358.0	-	60.9	418.9	445.7	-	63.5	509.2
Winchester	327.2	-	18.2	345.4	310.3	-	16.8	327.1
	1,614.2	-	443.7	2,057.9	1,459.0	-	427.3	1,886.3
Corporate/Other:								
Environmental Expense (b)	(18.0)	-	-	(18.0)	(8.6)	(2.2)	-	(10.8)
Other Corporate and Unallocated Costs	(92.8)	-	6.6	(86.2)	(100.7)	-	5.1	(95.6)
Restructuring Charges	(14.3)	14.3	-	-	(24.5)	24.5	-	-
Other Operating Income (c)	16.3	(13.0)	-	3.3	-	-	-	-
Interest Expense	(103.4)	103.4	-	-	(204.4)	204.4	-	-
Interest Income	1.2	(1.2)	-	-	0.2	(0.2)	-	-
Non-operating Pension Income	29.0	-	-	29.0	26.7	-	-	26.7
Olin Corporation	\$ 1,432.2	\$ 103.5	\$ 450.3	\$ 1,986.0	\$ 1,147.7	\$ 226.5	\$ 432.4	\$ 1,806.6

(a) Unaudited.

(b) Environmental recoveries for the nine months ended September 30, 2021 included \$2.2 million of insurance recoveries for costs incurred and expensed in prior periods.

(c) Other operating income for the nine months ended September 30, 2022 included \$13.0 million of gains for the sale of two former manufacturing facilities.