Investor Call Presentation Third Quarter 2025

October 21, 2025





Forward-looking statements and Non-GAAP financial measures

Forward-Looking Statements

This presentation contains some predictive statements about future events, including statements related to conditions in domestic or global economies, conditions in steel, aluminum, and recycled metals market places, Steel Dynamics' revenues, costs of purchased materials, future profitability and earnings, and the operation of new, existing or planned facilities. These statements, which we generally precede or accompany by such typical conditional words as "anticipate", "intend", "believe", "estimate", "plan", "seek", "project", or "expect", or by the words "may", "will", or "should", are intended to be made as "forward-looking", subject to many risks and uncertainties, within the safe harbor protections of the Private Securities Litigation Reform Act of 1995. These statements speak only as of this date and are based upon information and assumptions, which we consider reasonable as of this date, concerning our businesses and the environments in which they operate. Such predictive statements are not guarantees of future performance, and we undertake no duty to update or revise any such statements. Some factors that could cause such forward-looking statements to turn out differently than anticipated include: (1) domestic and global economic factors; (2) global steelmaking overcapacity and imports of steel, together with increased scrap prices; (3) pandemics, epidemics, widespread illness or other health issues; (4) the cyclical nature of the steel industry and the industries we serve; (5) volatility and major fluctuations in prices and availability of scrap metal, scrap substitutes and supplies, and our potential inability to pass higher costs on to our customers; (6) cost and availability of electricity, natural gas, oil, and other energy resources are subject to volatile market conditions; (7) increased environmental, greenhouse gas emissions and sustainability considerations from our customers and investors or related regulations; (8) compliance with and changes in environmental and remediation requirements; (9) significant price and other forms of competition from other steel and aluminum producers, scrap processors and alternative materials; (10) availability of an adequate source of supply of scrap for our metals recycling operations; (11) cybersecurity threats and risks to the security of our sensitive data and information technology; (12) the implementation of our growth strategy; (13) our ability to retain, develop and attract key personnel; (14) litigation and legal compliance; (15) unexpected equipment downtime or shutdowns; (16) governmental agencies may refuse to grant or renew some of our licenses and permits; (17) our senior unsecured credit facility contains, and any future financing agreements may contain, restrictive covenants that

may limit our flexibility; and (18) the impacts of impairment charges.

More specifically, we refer you to our more detailed explanation of these and other factors and risks that may cause such predictive statements to turn out differently, as set forth in our most recent Annual Report on Form 10-K under the headings Special Note Regarding Forward-Looking Statements and Risk Factors, in our Quarterly Reports on Form 10-Q, or in other reports which we file with the Securities and Exchange Commission. These reports are available publicly on the Securities and Exchange Commission website, www.sec.gov, and on our website, www.steeldynamics.com under "Investors – SEC Filings."

Note Regarding Non-GAAP Financial Measures

Steel Dynamics reports its financial results in accordance with U.S. generally accepted accounting principles (GAAP). Management believes that EBITDA, Adjusted EBITDA, Adjusted Operating Income, Free Cash Flow, and Adjusted Free Cash Flow non-GAAP financial measures, provide additional meaningful information regarding Steel Dynamic's performance and financial strength. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Steel Dynamics' reported results prepared in accordance with GAAP. In addition, because not all companies use identical calculations, EBITDA, Adjusted EBITDA, Adjusted Operating Income, Free Cash Flow and Adjusted Free Cash Flow included in this presentation may not be comparable to similarly titled measures of other companies. The reconciliations of these non-GAAP measures to their most comparable GAAP measures are contained in the appendix at the end of this presentation.



Another great quarter for safety

Record steel shipments

Announced the acquisition of the remaining 55% of New Process Steel

Continued ramp up of our Aluminum Dynamics operations

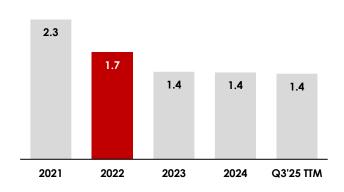
First shipments of biocarbon to our Columbus steel mill

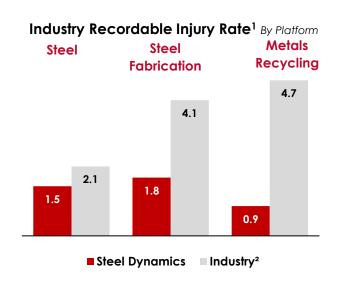


Safety is our number one value

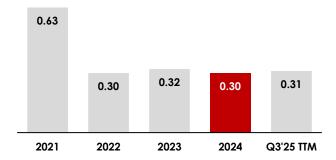
We continue to work toward zero incidents

Total Recordable Injury Rate¹





Lost Time Injury Rate¹



¹ Total Recordable Injury Rate is defined as OSHA recordable incidents x 200,000 / hours worked and Lost Time Injury Rate is defined as OSHA days away from work cases x 200,000 / hours worked.

² Source: 2023 U.S. DOL Bureau of Labor Statistics released in 2024





	Key highlights
Strong revenue of \$4.8 billion	\$4.8 billion Revenue
Net Income of \$404 million	\$404 million Net income
Cash flow from operations of \$723 million	\$723 million Cash flow from operations
Adjusted EBITDA ¹ of \$664 million, a 14% margin	\$664 million Adjusted EBITDA1
Diluted EPS of \$2.74	\$2.74 Diluted EPS
Repurchased 1.1% of our outstanding shares	\$210 million Share repurchases
TTM 3Q2025 ROIC 15%	15% ROIC

¹ The adjusted EBITDA reconciliation to GAAP net income is provided in the appendix to this presentation.

Differentiated, Sustainable, Metals Growth Company



Third quarter 2025 financial performance meaningfully higher than sequential second quarter



Solid results from our operations during the third quarter

Dollars in millions, except per share data	Q3 2025	Q2 2025	Q3 2024	% Sequential Change	% Prior Year Change
Not Calon	¢4 020	\$4 F/F	\$4.240	107	11%
Net Sales	\$4,828	\$4,565	\$4,342	6%	
Operating Income	508	383	395	33	28
Net Income attributable to Steel Dynamics,					
Inc.	404	299	318	35	27
Diluted Earnings per Share	2.74	2.01	2.05	36	34
Adjusted EBITDA ¹	664	533	557	24	19
Operating Income					
Steel Operations	498	382	305	30	63
Steel Fabrication Operations	107	93	166	15	(35)
Metals Recycling Operations ²	32	21	10	48	214
Aluminum operations ²	(57)	(41)	(22)	NA	NA

¹ The adjusted EBITDA reconciliation to GAAP net income is provided in the appendix to this presentation.

² Beginning the fourth quarter 2024, results from an entity previously included in Metals Recycling are presented within Aluminum. All prior periods presented have been recast to reflect the change. Note: Calculations may not tie due to rounding



Third quarter 2025 operating performance



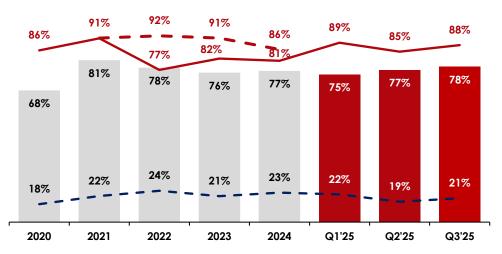
Record steel shipments and improved metal margins drove higher sequential profitability

Quarterly Segment Highlights	Q3 2025	Q2 2025	Q3 2024	% Sequential Change	% Prior Year Change
Steel Average External Sales Price per ton	\$ 1,119	\$ 1,134	\$1,059	(1)%	6%
Steel Average Ferrous Cost per ton	381	408	367	(7)	4
Steel Fabrication Average Sales Price per ton _	2,495	2,517	2,836	(1)	(12)
Shipments (thousands of tons)					
Total Steel	3,613	3,350	3,181	8	14
Flat Roll Steel	2,685	2,431	2,396	10	12
Long Products Steel	928	918	786	1	18
Steel Fabrication Shipments (thousands of tons)	152	135	159	12	(4)
Metals Recycling Shipments ¹					
Ferrous (thousands of gross tons)	1,590	1,597	1,462	-	9
Nonferrous (millions of pounds)	243	246	241	(1)	1



Differentiated circular business model results in higher through cycle utilization

We achieve consistently higher through-cycle steel utilization, driven by our low-cost, circularly connected business model, diversified value-added product portfolio, and supply-chain solutions



Domestic Steel Industry Production Utilization (%)

- - Domestic Steel Imports Excluding Semi-finished as a % of Apparent Domestic Consumption
- Steel Dynamics Steel Mill Production Utilization incl Sinton (%)
- Steel Dynamics Steel Mill Production Utilization excl Sinton (%)

2025

Est. Annua	l SDI Steel Mi	II Production	Capacity
------------	----------------	---------------	----------

(Thousands of Tons)	
Flat Roll Group - Butler	3,200
- Columbus	3,200
Sinton	3,000
Long Products Group	
Structural & Rail	2,200
Engineered Bar	950
Roanoke Bar	720
Steel of West Virginia	580
Total¹	13,850
Steel Processing Capacity	2,114
Total Annual Steel Shipping	
Capacity	15,964

Source: AISI, U.S. Department of Commerce, Accenture

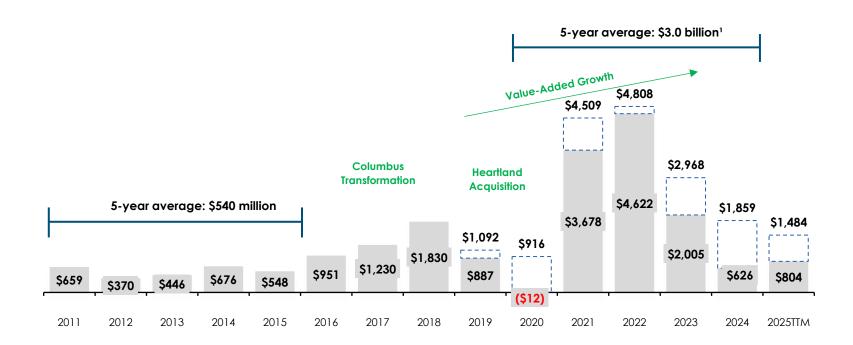
Excludes our steel processing divisions capacity of approximately 2.1 million tons annually and Q3 2025 shipments of 544 thousand tons.

² Domestic Steel Imports Excluding Semi-finished as a % of Apparent Domestic Consumption for the third quarter 2025 is through July 2025.



More Than Tripled Average Annual Adjusted Free Cash Flow¹ since the acquisition of our Columbus Flat Roll Division in 2024

(dollars in millions)



¹ Free Cash Flow is defined as Adjusted EBITDA less Capital Investments. Adjusted Free Cash Flow is defined as Adjusted EBITDA less Capital Investments, excluding funding for our new Sinton Texas flat roll steel mill and Aluminum Dynamics. See the appendix for the reconciliation.

Capital allocation framework, committed to growth, shareholder returns, and investment grade ratings



Best-In-Class Performance

- Strong free cash flow conversion
- Leading EBITDA margins

Strong cash flow generating business model

- Capital investments largely funded through cash flow
- Acquisitions funded to maintain credit flexibility and prudent liquidity, while ensuring strong strategic logic, cultural fit, levering core competencies, and clear execution roadmap

Strong Balance Sheet

- Broad access to low-cost debt
- Net leverage managed to not exceed 2.0x throughcycle
- Subsequent to an acquisition, committed to delevering in a timely manner

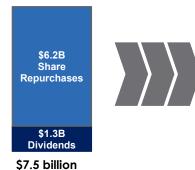
Significant Strategic Opportunity

- Growth strategy funded through free cash flow and debt capacity
- Flexible shareholder distributions - maintain positive dividend profile and compliment with share repurchases as appropriate

Balanced Capital Allocation - \$13.3 billion Cash Flow from Operations over the Last Five Years¹





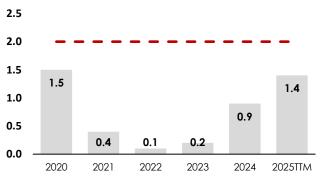


Shareholder Returns

Conservative Net Leverage While Growing and **Returning Capital to Shareholders**

ı

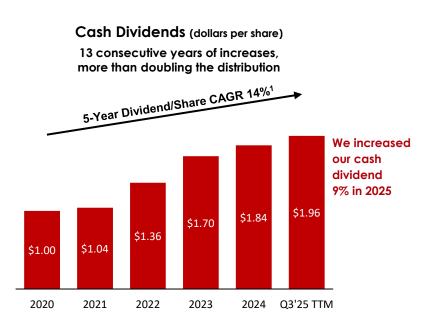
т

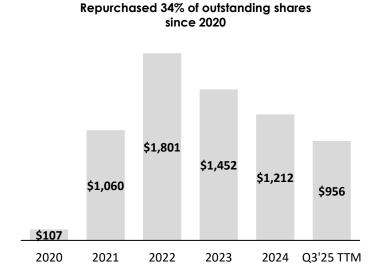


¹ Period ended September 30, 2025



Approximately 61% of net income, or \$7.5 billion returned to shareholders over the last 5 years





Share Repurchases (dollars in millions)

¹ Period ended September 30, 2025.

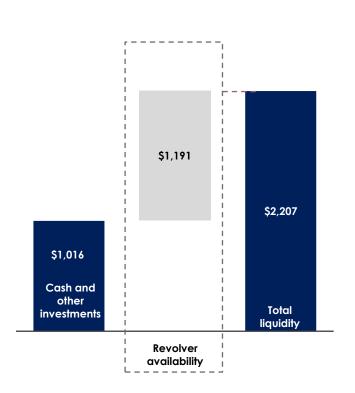




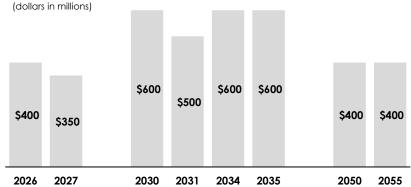
Raised \$1 billion of senior notes in Q1 2025 and repaid \$400 million of senior notes maturing in June 2025 to further our long-term strategy and provide a strong capital foundation

Strong Liquidity

(dollars in millions) - As of September 30, 2025



Staggered debt maturity profile²



Low Leverage, Low-Cost Debt

(dollars in millions)

	September 30, 2025	x Adjusted EBITDA ¹
Cash and invested cash	\$1,016	
5.000% senior notes, 2026	400	0.2x
1.650% senior notes, 2027	350	0.2x
3.450% senior notes, 2030	600	0.3x
3.250% senior notes, 2031	500	0.2x
5.375% senior notes, 2034	600	0.3x
5.250% senior notes, 2035	600	0.3x
3.250% senior notes, 2050	400	0.2x
5.750% senior notes, 2055	400	0.2x
Other obligations	3	0.0x
Total debt	\$3,853	1.9x
Net debt	\$2,837	1.4x
Adjusted TTM EBITDA ¹	\$2,017	

¹ September 30, 2025 Adjusted EBITDA. The reconciliation to GAAP net income is provided in the appendix to this presentation.

² Excludes other debt obligations of \$3 million



Strategic high-return growth, driving increasing sustainable value

Investing to deliver our next phase of transformational growth

- New state-of-the art Sinton, Texas flat roll steel mill
 - \$1.9 billion greenfield investment, started production Q1 2022
 - 3.0-million-ton "Next Generation" EAF flat roll steel mill, with two value-added coating lines
 - Estimated through-cycle EBITDA of \$475-525 million
- Continuing to grow and diversify premium, value-added flat roll steel product capabilities, while optimizing existing operations
 - S600 million greenfield investment, started 1H 2024
 - Four new flat roll steel finishing lines, comprised of two paint lines and two galvanizing lines, with one set located in Sinton, Texas and one set located in Terre Haute, Indiana
 - Each set includes a 300,000-ton galvanizing line with Galvalume® coating capability and a 240,000-ton paint line
- Investing in undersupplied North American aluminum flat rolled products market
 - \$2.5 billion for the rolling mill, approximately \$400 million for the aluminum slab centers
 - 650,000-tonne state-of-the-art aluminum flat roll mill, and two 150,000-tonne satellite recycled aluminum slab centers
 - Received near-term state incentives of \$250 million and meaningful additional tax benefits occurring over the next 15 years
 - Shipped first coils in June 2025, successful production of industrial, beverage can, and automotive quality flat rolled aluminum products
- Investing in innovative decarbonization technology
 - First shipments in Q3 2025
 - Approximately \$300 million greenfield investment
 - Planned capacity of 228,000 metric tons biocarbon production facility to reduce \$cope 1 GHG emissions in our steel mills by as much as 35%

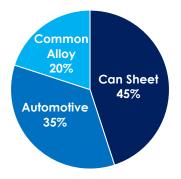


New Lower-Carbon Recycled Aluminum Flat Roll Mill Investments

Revolutionizing North American aluminum flat rolled industry with SDI's differentiated, low-cost, sustainable, efficient, customer-centric approach



Planned Product Mix



Startup On Track

The aluminum flat roll mill shipped its first coils in June.

Levering our Competitive Advantages

- Growing with Steel Dynamics' customers, providing alternative metal solutions
- Using expertise in building and operating low-cost melting, casting and rolling facilities
- Aligning with our circular manufacturing model utilizing SDI's metals recycling platform, which is the largest nonferrous metals recycler in North America
- New lower-carbon facility provides an energy efficient, lower environmental impact alternative to existing production facilities
- Adds to our margin-enhancing, diversified, value-added product mix

Strong Financial Returns

- Estimated \$2.5 billion investment to build a state-of-the-art lower-carbon. recycled aluminum flat rolled mill, and approximately\$400 million for two satellite recycled aluminum slab centers
- Near-term state incentives of \$250 million and meaningful additional tax benefits occurring over the next 15 years
- 100% of the investment will be funded with available cash and cash flow from **operations**
- Expected to add \$650-700 million¹ in "through-cycle" consolidated annual **EBITDA**

Based on analysis of historical pricing and margins from 2017 to 2021 obtained from public sources and industry advisors and consultants, coupled with anticipated production capacity, product mix and estimated synergies and other cost savings

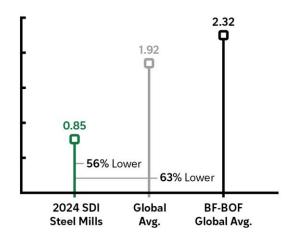


We are an industry leader, committed to decarbonization

From our founding over 30 years ago, we have been intentional in managing our resources sustainably for the benefit of our teams, communities, and the environment

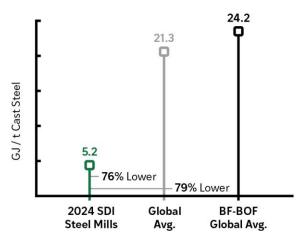
We generate significantly less GHG emissions compared to global basic oxygen furnace steelmaking technology.

Industry Scope 1, 2, & 3 GHG **Emissions Intensity**¹



Our steel mills require less than 1/4 of the energy compared to global basic oxygen furnace steelmaking technology.1

Industry Energy Intensity



Steel Dynamics steel mills' 2024 data compared to World Steel Association (WSA) 2023 data from their Sustainability Indicators November 2024 report. WSA's GHG emissions intensity metric is tonnes CO₂ per tonne crude steel cast. SDI steel mills GHG emissions intensity metric is tonnes CO₂e per tonne hot rolled steel. SDI steel mills' Scope 1, 2, and upstream Scope 3 emissions data were independently verified by a third party in accordance with the GSCC's Steel Climate Standard.



We are an industry leader, committed to decarbonization

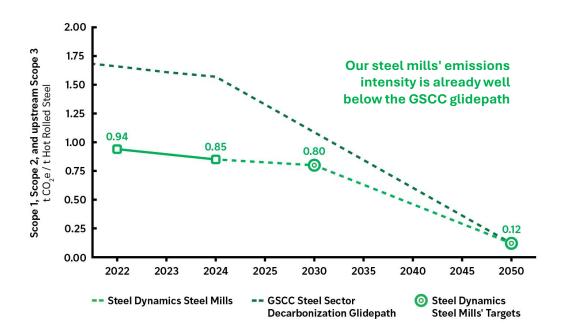
We set Global Steel Climate Council (GSCC) certified, science-based GHG emissions targets for 2030 and 2050 and have renewable electrical energy goals

Our steel mills' GHG emissions intensity targets are aligned with the Paris Agreement's 1.5° C scenario and with the International Energy Agency's Net Zero by 2050: A Roadmap for the Global Energy Sector.

GSCC Certified Science-Based **Emissions Target**

Global Steel Climate Council

Science-Based GHG Emissions Targets



We increased our use of renewable electrical energy to 14% within our steel mills, achieving our 2025 renewable electrical energy goal and moving toward our 2030 goal.

SDI Steel Mills' Renewable **Electrical Energy Goals**



¹ Our new targets were established using GSCC's Steel Climate Standard, which includes key GHG emissions through hot rolling from Scope 1, Scope 2, and upstream Scope 3 categories. Our targets and 2022 base year data were independently verified by a third-party in accordance with the GSCC's Steel Climate Standard and were certified by the GSCC.







Consistent best-in-class performance



Differentiated business model delivering strong profitability and cash flow



Smart growth — Gaining market share and growing with customers



100% of steel produced with electric-arc-furnace technology



Strong balance sheet provides strategic flexibility for current operations and prudent growth



Sustainable shareholder value creation and distribution growth

Appendix

Health and Safety

Entrepreneurial Culture

Customer Commitment

Strategic Sustainable Growth

Innovation

Financial Strength





Transformational flat roll steel growth — New Texas steel mill & 4 valued-added coating lines

Represents transformative strategic growth with "next generation" steelmaking capabilities





Estimated Production



Thickness 0.047"- 1.00"



Max Coil Weight 52.5 Tons



Width 38"- 84"

Transformational Strategic Growth

- Expands our annual steel production capacity to almost 14 million tons (over 25% growth), with approximately 16 millions tons of shipping capability
- "Next Generation" electric-arc-furnace flat roll steel mill, including a higher-margin, value-added galvanizing line (550k tons) and paint line (250k tons)
- Investing in two additional new flat roll steel coating lines on-site to support the steel mill, including a value-added galvanizing line (300k tons) and paint line (240k tons)
- Targeting underserved markets reliant on imports with long lead times and inferior product quality
- Once fully operational with access to four value added coating lines, estimated through-cycle EBITDA of \$475-\$525 million based on historical metal spreads

Next Generation Capabilities

- "Next Generation" capabilities that go beyond existing EAF-based production capabilities
- Leveraging expertise to create next generation sustainable EAF production capabilities, with meaningful customer and supply-chain benefits while gaining market share from disadvantaged, high-cost competitors and imports
- Latest generation of advanced high strength steel grades, including automotive and energy grades
- Diversified, higher-quality, value-added product mix



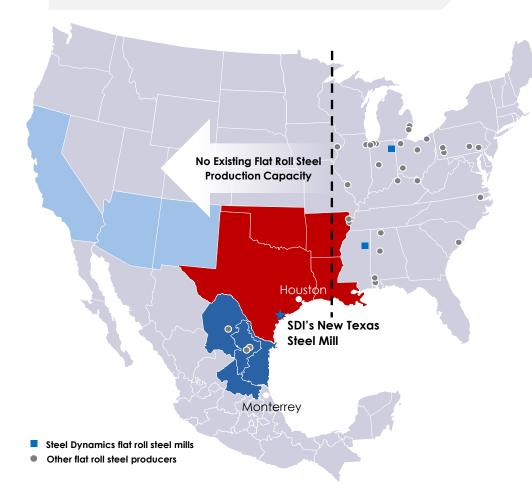


Estimated 27 million tons in Targeted Regional Markets

Western U.S. 4 Million Tons

Southern U.S. 7 Million Tons

Mexico 16 Million Tons 45%-50% Imported



Location Benefits

- Customer-centric logistics, providing shorter lead times and working capital savings
- Central to the largest domestic consumption of flat roll Galvalume® and construction painted products, with the ability to effectively compete with excessive imports
- Customers locating on-site, providing logistic savings and steel mill volume baseloading opportunities, representing 1.8M annual tons of local steel processing and consumption capability
- Excellent logistics provided by on-site access to two class I railroads, proximity to a major U.S. highway system, and access to the deep-water port of Corpus Christi
- Proximity to prime ferrous scrap generation via the four-state Texas region and Mexico through our existing metals recycling platform and our August 2020 and October 2022 acquisitions of Mexican metals recycling companies
- Cost-effective access to pig iron through the deep-water port of Corpus Christi, as well as other alternative iron units located nearby



Steel Operations at a glance – Flat Roll Steel Group

We are one of the largest domestic steel producers, with approx. 16 million tons of steel shipping capability. We have one of the most diversified product and end-market portfolios in the domestic steel industry

Flat Roll Steel Group: 11.4M Tons Annual Shipping Capacity



Butler, IN Greenfield EAF Steel Mill

- 3.2M Tons
- 3 Galvanizing Lines
- 2 Paint Lines



Terre Haute, IN¹ Heartland/Acquired Flat Roll Processing Facility

- 1.0M Tons
- 2 Galvanizing Lines
- 1 Paint Line



Columbus, MS Acquired/Expanded EAF Steel Mill

- 3.2M Tons
- 3 Galvanizing Lines
- 1 Paint Line



Pittsburgh, PA¹
The Techs/Acquired Flat
Roll Galvanizing Facility

- 1.0M Tons
 Galvanizing
- 3 Galvanizing Lines



Sinton, TX Greenfield EAF Steel Mill

- 3.0M Tons
- 2 Galvanizing Lines
- 2 Paint Lines

¹ Processing locations



Long Products Steel Group: 4.6M Tons Annual Shipping Capacity



Columbia City, IN Greenfield EAF Steel Mill

- 2.2M Tons
- Structural and Rail



Pittsboro, IN Acquired/Expanded EAF Steel Mill

- 950K Tons
- Special-bar-quality
- Value-Added Finishing/Inspection Lines



Roanoke, VA Acquired/Expanded EAF Steel Mill

- 720K Tons
- Merchant and Rebar



Huntington, WV Acquired/Expanded EAF Steel Mill

- 580K Tons
- Specialty Shapes



Operating efficiently and sustainably

We are a steel industry leader in sustainability, operating exclusively with EAF technology, a circular manufacturing model, and innovative teams creating solutions to increase efficiencies, reduce raw material usage, reuse secondary materials, and promote material conservation and recycling

By the Numbers

In 2024, SDI reintroduced:

13 MILLION

of recycled ferrous scrap into the manufacturing life cycle

1.2 BILLION POUNDS

of recycled nonferrous scrap into the manufacturing life cycle

Our own steel consuming businesses purchased

1.7 MILLION

of steel from our own steel mills — representing

14% of our total

2024 steel shipments



We reuse approximately 260 million pounds of scrap aluminum and 150 million pounds of scrap copper each year to produce certified aluminum alloys, copper rod and copper wire

Spotlight on EAF

- Steel Dynamics is a truly circular manufacturing model, invested entirely in EAF technology, which primarily uses recycled scrap to produce new steel
- 87% average steel recycled content across our steel mills
- Our steel mills generate approximately 1/3 of the GHG emissions per metric ton compared to those generated from global blast furnace steelmaking technology
- Our steel mills energy usage per metric ton is approximately 75% less than world steel averages¹

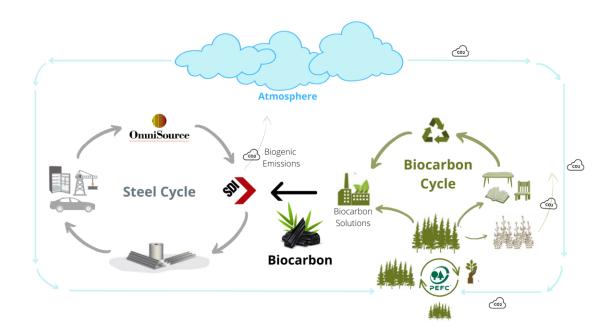
'Steel Dynamics steel mills' data is for 2024. Global average and BF-BOF data is for 2023 and is from World Steel Association, Sustainability Indicators November 2024 report.



Innovation is key to lowering emissions – Renewable Biocarbon Investment

Our biocarbon investment represents a significant step forward on our path to achieve our decarbonization targets, and our continued commitment to reduce our environmental footprint.

- Plan to construct and operate a biocarbon production facility to supply Steel Dynamics' electric arc furnace steel mills with a renewable replacement for anthracite.
- The initial facility's production capability is expected to be 228,000 metric tons per year, with an estimated capital investment of approximately \$300 million and recorded first shipments in Q3 2025
- We have entered a strategic joint venture with Aymium, a leading producer of renewable biocarbon and have successfully trialed Aymium's biocarbon product in our steel operations
- We estimate this first facility will reduce our Scope 1 steelmaking GHG emissions by as much as 35%
- We also believe Aymium's process can provide a renewable fossil fuel carbon alternative for Iron Dynamics, our proprietary ironmaking operation



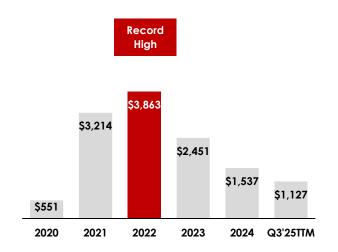




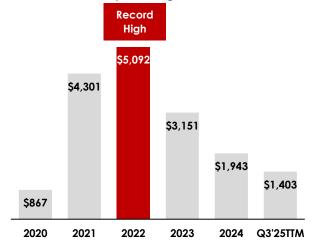
Revenue (dollars in billions)



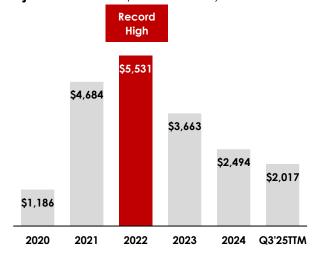
Net Income (dollars in millions)



Consolidated Operating Income¹ (dollars in millions)



Adjusted EBITDA¹ (dollars in millions)

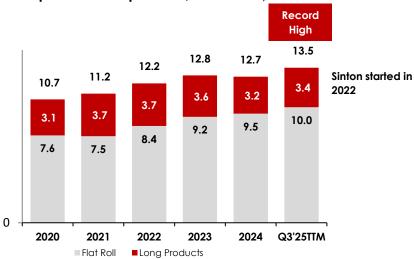


¹ Please see the reconciliation of these amounts to GAAP measures in the appendix to this presentation.

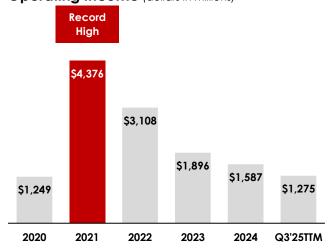






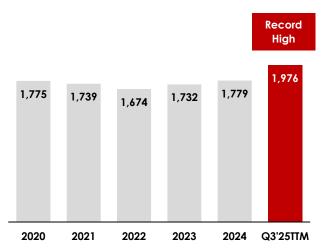


Operating Income (dollars in millions)



Processing Locations¹ Shipments (included above)

(thousands of tons)



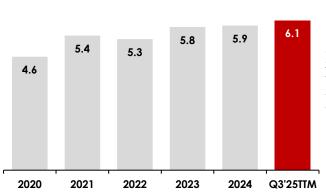
Our processing locations represented 14% of total steel shipments in 2024, and the associated steel procurement cost represented 18% of our steel operations' cost of goods sold.

¹ Processing locations include Heartland (flat roll), Techs (flat roll), United Steel Supply (flat roll). Note: Calculations may not tie due to rounding.



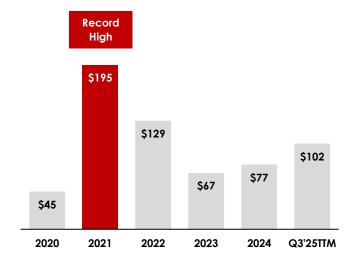


Ferrous Shipments¹ (millions of gross tons)

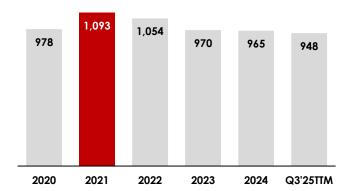


62% of 2023 and 2024 ferrous scrap volume was sold to Steel Dynamics' own steel mills

Operating Income¹ (dollars in millions)



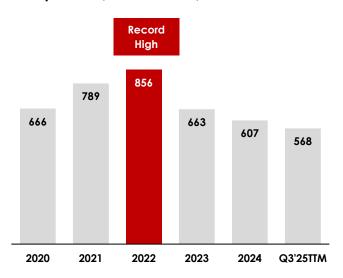
Nonferrous Shipments¹ (millions of pounds)



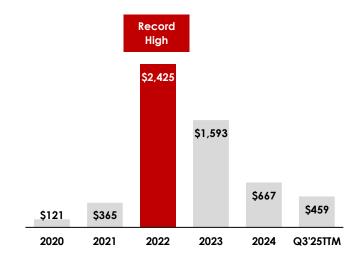
¹ Beginning the fourth quarter 2024, results from an entity previously included in Metals Recycling are presented within Aluminum. All prior periods presented have been recast to reflect the change.



Shipments (thousands of tons)



Operating Income (dollars in millions)



Adjusted EBITDA, free cash flow, adjusted free cash flow and adjusted operating income reconciliations



Dollars in millions	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Q3'25TTM
Net Income (Loss)	\$266	\$142	\$164	\$92	(\$145)	\$360	\$806	\$1,256	\$678	\$571	\$3,247	\$3,879	\$2,467	\$1,550	\$1,133
	450	00	00	70	(0.7)	004	400	204	407	405	000	4 4 4 0	750	400	20.4
Income Taxes (Benefit)	158	62	99	73	(97)		129	364	197	135	962	1,142	752	433	294
Net Interest Expense(Income)	172	154	123	135	153	141	124	104	99	85	56	62	(35)	` '	
Depreciation	177	180	192	229	263	261	265	283	286	291	312	350	397	442	495
Amortization	40	36	32	28	25	29	29	28	30	29	29	28	34	31	28
EBITDA	\$813	\$574	\$610 °	\$557	\$199	\$995	\$ 1,353	\$2.035	\$1,290	\$1,111	\$4 606	\$5,461	\$2 615	\$2,421	\$1,962
	•	•	ΨΟΙΟ		•	Ψυσυ			Ψ1,230					. ,	
Unrealized (Gains) / Losses	(4)	(3)	5	(5)	3	1	5	(6)	3	2	(2)	1	(12)	7	(13)
Equity-Based Compensation	17	12	16	23	29	30	34	40	43	49	80	69	60	66	67
Asset Impairment Charges	-	8	-	213	429	120	-	-	-	17	-	-	-		
Refinancing Charges	-	3	2	-	3	3	3	-	3	8	-	-	-		
Adjusted EBITDA	\$826	\$594	\$633	\$788	\$663	\$1,149	\$1,395	\$2,069	\$1,339	\$1,186	\$4,684	\$5,531	\$3,663	\$2,494	\$2,017
Less Capital Investments	167	224	187	112	115	198	165	239	452	1,198	1,006	909	1,658	1,868	1,213
Free Cash Flow	\$659	\$370	\$446	\$676	\$548	\$951	\$1,230	\$1,830	\$887	(\$12)	\$3,678	\$4,622	\$2,005	\$626	\$804
Plus Sinton Texas Steel Mill Capex	_			_	_	_	_	_	205	928	831				
•									200	720	001	107	0/2	1 000	/70
Plus Aluminum Flat Roll Mill Adjusted Free Cash Flow												186		1,233	679
	\$659	\$370	\$446	\$676	\$548	\$951	\$1,230	\$1,830	\$1,092	\$916	\$4.509	\$4,808	\$2,968	\$1,859	\$1,484

Asset Impairment Charges
Non-cash Purchase Accounting

Consolidated Operating Income

^Adjusted Operating Income \$4,301 \$5,092 \$3,151 \$1,943 \$1,403

2024 2025TTM

\$1,403

2021

2023

\$4,301 \$5,092 \$3,151 \$1,943



Quarterly adjusted EBITDA reconciliation

Dollars in millions	Q3 2024	Q4 2024	Q1 2025	Q2 2025	Q3 2025
Net Income	\$321	\$210	\$218	\$301	\$404
Income Taxes	87	34	63	87	110
Net Interest Expense(Income)	(8)	(3)	2	7	7
Depreciation	112	116	125	124	130
Amortization	8	8	7	7	7
EBITDA	\$519	\$364	\$415	\$526	\$657
Unrealized (Gains) / Losses	25	(18)	19	(6)	(8)
Equity-Based Compensation	13	25	14	14	14
Adjusted EBITDA	\$557	\$372	\$448	\$533	\$664
Less Capital Investments	621	453	306	288	166
Free Cash Flow	\$(63)	\$(81)	\$144	\$245	\$498